			EXTENDED TO MAY 15,	2020					
	0	00	Return of Organization Exempt			OMB No. 1545-0047			
Forr	<b>. 9</b>	90	Under section 501(c), 527, or 4947(a)(1) of the Internal Revenu	e Code (exc	ept private foundations	»   <b>2018</b>			
Depa	Department of the Treasury Department of the Treasury								
	Internal Revenue Service Go to www.irs.gov/Form990 for instructions and the latest information.								
<u>A</u> F	or the			d ending J	<u>UN 30, 2019</u>				
	heck if pplicable				D Employer identification	ation number			
	Addres	UNIT	ED WAY OF SAN ANTONIO AND BEXAR						
	change Name				7/ 10	272381			
	change Initial		usiness as	Doom/ouito		12301			
	return Final		and street (or P.O. box if mail is not delivered to street address)	Room/suite	E Telephone number (210)	352-7000			
	return/ termin- ated		own, state or province, country, and ZIP or foreign postal code		G Gross receipts \$	46,371,299.			
	Amend		ANTONIO, TX 78205		H(a) Is this a group ret				
	Applica		nd address of principal officer: CHRISTOPHER MARTIN		for subordinates?				
	pending		AS C ABOVE		H(b) Are all subordinates inc	·····			
ΙT	ax-exe	empt status:	X 501(c)(3) 501(c) ( ) ◀ (insert no.) 4947(a)(1	) or 527	1 ''	ist. (see instructions)			
			UNITEDWAYSATX.ORG		H(c) Group exemption	number			
ΚF	orm of	organization: [	X Corporation Trust Association Other ►	L Year	of formation: 1955 M	State of legal domicile: TX			
Pa		Summary							
0			be the organization's mission or most significant activities: $\underline{THE}$						
nce	1	ANTONIO	AND BEXAR COUNTY (UWSA) IS (SEE	SCHEDUI	E O FOR CONT	'INUATION)			
Governance		Check this bo		osed of more	1 1				
0Ve						126			
			lependent voting members of the governing body (Part VI, line 1b)			125			
Activities &			of individuals employed in calendar year 2018 (Part V, line 2a)			102			
ivit			of volunteers (estimate if necessary)			8372			
Act						0.			
		Net unrelated	business taxable income from Form 990-T, line 38		Prior Year	Current Year			
	8 (	Contributions	and grants (Part VIII, line 1h)		42,347,884.	38,689,388.			
Revenue			ce revenue (Part VIII, line 2g)		0.	0.			
evel		•	come (Part VIII, column (A), lines 3, 4, and 7d)		583,820.	608,413.			
Å			e (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)		0.	0.			
			- add lines 8 through 11 (must equal Part VIII, column (A), line 12)		42,931,704.	39,297,801.			
			nilar amounts paid (Part IX, column (A), lines 1-3)		36,087,484.	29,517,389.			
	<b>1</b> 4 E	Benefits paid	to or for members (Part IX, column (A), line 4)		0.	0.			
s	15 \$	Salaries, othe	r compensation, employee benefits (Part IX, column (A), lines 5-10)		9,662,459.	8,133,036.			
nse	16a I	Professional f	undraising fees (Part IX, column (A), line 11e)		0.	0.			
Expenses	b	Total fundrais	r compensation, employee benefits (Part IX, column (A), lines 5·10) undraising fees (Part IX, column (A), line 11e) ing expenses (Part IX, column (D), line 25)	.66.	1 11 0 0 10				
ш	17 (	Other expense	es (Part IX, column (A), lines 11a-11d, 11f-24e)		1,619,343.	1,886,261.			
			s. Add lines 13-17 (must equal Part IX, column (A), line 25)		47,369,286.	39,536,686.			
		Revenue less	expenses. Subtract line 18 from line 12		-4,437,582.	-238,885.			
ts or inces		<b>T</b>			ginning of Current Year 40,996,369.	End of Year 40,135,043.			
t Assets d Balanc	20		Part X, line 16)		11,849,945.	10,729,759.			
Net / -und			: (Part X, line 26) fund balances. Subtract line 21 from line 20		29,146,424.	29,405,284.			
_	irt II	Signature			<u> </u>	25,405,204.			
		-	I declare that I have examined this return, including accompanying schedul	es and stateme	ents, and to the best of my l	knowledge and belief, it is			
			. Declaration of preparer (other than officer) is based on all information of v						
Sign									
		Signatur	e of officer		Date				
Her			RD H. GUERRA, EXECUTIVE VP, CFO	Electro	onically signed/filed o	on 4/16/2020			
		Type or p	print name and title						
		Print/Type pre	parer's name Preparer's signature	[	Date Check	PTIN			
Paid		SUSAN V			self-employed				
Prep	arer	Firm's name	▶ AKIN, DOHERTY, KLEIN & FEUGE, P	.C.	Firm's EIN 🕨	74-2606559			

Use Only	Firm's address	8610 N. NEW BRAUNFELS, SUITE 101							
	-	SAN ANTONIO, TX 78217	Phone no. ( 210 )	829-1300					
May the IRS discuss this return with the preparer shown above? (see instructions)									

832001 12-31-18 LHA For Paperwork Reduction Act Notice, see the separate instructions. SEE SCHEDULE O FOR ORGANIZATION MISSION STATEMENT CONTINUATION

	Statement of Program Service Accomplishments         Check if Schedule O contains a response or note to any line in this Part III         X
1	Briefly describe the organization's mission:
•	THE MISSION OF UNITED WAY OF SAN ANTONIO AND BEXAR COUNTY (UWSA) IS TO
	INCREASE THE ORGANIZED CAPACITY OF PEOPLE TO CARE FOR ONE ANOTHER.
	SEE SCHEDULE O FOR CONTINUATION
2	Did the organization undertake any significant program services during the year which were not listed on the
-	
	prior Form 990 or 990-EZ?
3	Did the organization cease conducting, or make significant changes in how it conducts, any program services?
0	If "Yes," describe these changes on Schedule O.
4	Describe the organization's program service accomplishments for each of its three largest program services, as measured by expenses.
•	Section 501(c)(3) and 501(c)(4) organizations are required to report the amount of grants and allocations to others, the total expenses, and
	revenue, if any, for each program service reported.
4a	
40	(Code:) (Expenses \$ including grants of \$ 29,230,575. ) (Revenue \$ COMMUNITY IMPACT
	WE BELIEVE THAT EVERY MAN, WOMAN, AND CHILD DESERVES AN OPPORTUNITY FOR
	A GOOD LIFE. IN 2006, UWSA BEGAN WORK IN FOUR FOCUS AREAS. CURRENTLY,
	AND THROUGHOUT THE NEXT SEVERAL YEARS, WE ARE ALIGNING OUR FUNDING
	RECEIVED THROUGH THE ANNUAL CAMPAIGN AND GRANTS TO FOCUS MORE
	STRATEGICALLY IN THOSE FOUR AREAS. WE ARE UTILIZING A RESULTS BASED
	ACCOUNTABILITY (RBA) PROCESS TO CREATE, DEFINE, IMPLEMENT AND REPORT ON
	RESULTS, INDICATORS AND STRATEGIES ACROSS ALL OF OUR WORK AND
	INVESTMENTS.
	SEE SCHEDULE O FOR CONTINUATION
	(Code: ) (Expenses \$ 1,393,411. including grants of \$ 43,038. ) (Revenue \$
4b	(Code:) (Expenses \$1,393,411. including grants of \$43,038. ) (Revenue \$ COMMUNITY SERVICES
	2-1-1 TEXAS ALAMO - INFORMATION AND REFERRAL (ALAMO AREA INFORMATION
	CENTER) GRANT: A FREE, CONFIDENTIAL HEALTH AND HUMAN SERVICES HOTLINE
	CENIER/ GRANI: A FREE, CONFIDENIIAL REALIR AND RUMAN SERVICES RUILINE
	THAT HELPS PEOPLE FIND LOCAL INFORMATION AND RESOURCES. 2-1-1
	THAT HELPS PEOPLE FIND LOCAL INFORMATION AND RESOURCES. 2-1-1 TEXASALAMO REGION IS ONE OF 24 AREA INFORMATION CENTERS IN TEXAS
	THAT HELPS PEOPLE FIND LOCAL INFORMATION AND RESOURCES. 2-1-1 TEXASALAMO REGION IS ONE OF 24 AREA INFORMATION CENTERS IN TEXAS OPERATES 24/7/365, WITH BILINGUAL (SPANISH) CALL SPECIALISTS, AND
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74-1272381
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	990 (2018) COUNTY 74-1272	381	Р	age <b>3</b>
Par	t IV Checklist of Required Schedules			
			Yes	No
1	Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)?			
	If "Yes," complete Schedule A	1	<u>X</u>	
2	Is the organization required to complete Schedule B, Schedule of Contributors?	2	Х	
3	Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for			
	public office? If "Yes," complete Schedule C, Part I	3		<u> </u>
4	Section 501(c)(3) organizations. Did the organization engage in lobbying activities, or have a section 501(h) election in effect			
	during the tax year? If "Yes," complete Schedule C, Part II	4		<u> </u>
5	Is the organization a section 501(c)(4), 501(c)(5), or 501(c)(6) organization that receives membership dues, assessments, or			
	similar amounts as defined in Revenue Procedure 98-19? If "Yes," complete Schedule C, Part III	5		<u> </u>
6	Did the organization maintain any donor advised funds or any similar funds or accounts for which donors have the right to			
	provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I	6		<u> </u>
7	Did the organization receive or hold a conservation easement, including easements to preserve open space,			
	the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II	7		<u> </u>
8	Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete			
	Schedule D, Part III	8		<u> </u>
9	Did the organization report an amount in Part X, line 21, for escrow or custodial account liability, serve as a custodian for			
	amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services?			
	If "Yes," complete Schedule D, Part IV	9		<u> </u>
10	Did the organization, directly or through a related organization, hold assets in temporarily restricted endowments, permanent			
	endowments, or quasi-endowments? If "Yes," complete Schedule D, Part V	10	X	
11	If the organization's answer to any of the following questions is "Yes," then complete Schedule D, Parts VI, VII, VIII, IX, or X			
	as applicable.			
а	Did the organization report an amount for land, buildings, and equipment in Part X, line 10? If "Yes," complete Schedule D,			
	Part VI	11a	Х	
b	Did the organization report an amount for investments - other securities in Part X, line 12 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VII	11b		<u> </u>
С	Did the organization report an amount for investments - program related in Part X, line 13 that is 5% or more of its total			
	assets reported in Part X, line 16? If "Yes," complete Schedule D, Part VIII	11c		<u> </u>
d	Did the organization report an amount for other assets in Part X, line 15 that is 5% or more of its total assets reported in			
	Part X, line 16? If "Yes," complete Schedule D, Part IX	11d		<u>X</u>
е	Did the organization report an amount for other liabilities in Part X, line 25? If "Yes," complete Schedule D, Part X	11e		X
f	Did the organization's separate or consolidated financial statements for the tax year include a footnote that addresses			
	the organization's liability for uncertain tax positions under FIN 48 (ASC 740)? If "Yes," complete Schedule D, Part X	11f	Х	
12a	Did the organization obtain separate, independent audited financial statements for the tax year? If "Yes," complete			
	Schedule D, Parts XI and XII	12a		<u> </u>
b	Was the organization included in consolidated, independent audited financial statements for the tax year?			
	If "Yes," and if the organization answered "No" to line 12a, then completing Schedule D, Parts XI and XII is optional	12b	Х	
13	Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E	13		X
14a	Did the organization maintain an office, employees, or agents outside of the United States?	14a		X
b	Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business,			
	investment, and program service activities outside the United States, or aggregate foreign investments valued at \$100,000			
	or more? If "Yes," complete Schedule F, Parts I and IV	14b		<u> </u>
15	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or other assistance to or for any			
	foreign organization? If "Yes," complete Schedule F, Parts II and IV	15		<u> </u>
16	Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or other assistance to			
	or for foreign individuals? If "Yes," complete Schedule F, Parts III and IV	16		<u> </u>
17	Did the organization report a total of more than \$15,000 of expenses for professional fundraising services on Part IX,			
	column (A), lines 6 and 11e? If "Yes," complete Schedule G, Part I	17		<u> </u>
18	Did the organization report more than \$15,000 total of fundraising event gross income and contributions on Part VIII, lines			
	1c and 8a? If "Yes," complete Schedule G, Part II	18		X
19	Did the organization report more than \$15,000 of gross income from gaming activities on Part VIII, line 9a? If "Yes,"			
	complete Schedule G, Part III	19		X
20a	Did the organization operate one or more hospital facilities? If "Yes," complete Schedule H	20a		X
	If "Yes" to line 20a, did the organization attach a copy of its audited financial statements to this return?	20b		
21	Did the organization report more than \$5,000 of grants or other assistance to any domestic organization or			
	domestic government on Part IX, column (A), line 1? If "Yes." complete Schedule I. Parts I and II	21	Х	
832003	12-31-18	Form	990	(2018)

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COUNTY

Form	990 (2018) COUNTY 74-127	2381	P	<sub>age</sub> 4
Par	t IV Checklist of Required Schedules (continued)			
			Yes	No
22	Did the organization report more than \$5,000 of grants or other assistance to or for domestic individuals on			
	Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III	22		X
23	Did the organization answer "Yes" to Part VII, Section A, line 3, 4, or 5 about compensation of the organization's current			
	and former officers, directors, trustees, key employees, and highest compensated employees? If "Yes," complete			
	Schedule J	23	Х	
24a	Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the			
	last day of the year, that was issued after December 31, 2002? If "Yes," answer lines 24b through 24d and complete			
	Schedule K. If "No," go to line 25a	24a		X
b	Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?	24b		
с	Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease			
	any tax-exempt bonds?	24c		
d	Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?	24d		
	Section 501(c)(3), 501(c)(4), and 501(c)(29) organizations. Did the organization engage in an excess benefit			
	transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I	25a		X
b	Is the organization aware that it engaged in an excess benefit transaction with a disqualified person in a prior year, and			
	that the transaction has not been reported on any of the organization's prior Forms 990 or 990-EZ? If "Yes," complete			
	Schedule L. Part I	25b		x
26	Did the organization report any amount on Part X, line 5, 6, or 22 for receivables from or payables to any current or			
	former officers, directors, trustees, key employees, highest compensated employees, or disqualified persons? If "Yes."			
	complete Schedule L. Part II	26		x
27	Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, substantial			
	contributor or employee thereof, a grant selection committee member, or to a 35% controlled entity or family member			
	of any of these persons? If "Yes," complete Schedule L, Part III	27		x
28	Was the organization a party to a business transaction with one of the following parties (see Schedule L, Part IV			
	instructions for applicable filing thresholds, conditions, and exceptions):			
а	A current or former officer, director, trustee, or key employee? <i>If</i> "Yes," <i>complete Schedule L, Part IV</i>	28a		Х
	A family member of a current or former officer, director, trustee, or key employee? If "Yes, " complete Schedule L, Part IV	28b		X
	An entity of which a current or former officer, director, trustee, or key employee (or a family member thereof) was an officer,			
Ŭ	director, trustee, or direct or indirect owner? If "Yes," complete Schedule L, Part IV	28c		x
29	Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M	29		X
30	Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation	25		_ <u></u>
00	contributions? If "Yes," complete Schedule M	30		x
31	Did the organization liquidate, terminate, or dissolve and cease operations?			_ <u></u>
01		31		x
32	If "Yes," complete Schedule N, Part I Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete			_ <u></u>
0L		32		x
33	Schedule N, Part II			_ <u></u>
55	sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I	33		x
34	Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Part II, III, or IV, and	- 55		<u> </u>
54		34	х	
25 2	Part V, line 1 Did the organization have a controlled entity within the meaning of section 512(b)(13)?	35a	X	<u> </u>
	Did the organization have a controlled entity within the meaning of section 512(b)(13)? If "Yes" to line 35a, did the organization receive any payment from or engage in any transaction with a controlled entity	000		<u> </u>
U		35b	х	1
36	within the meaning of section 512(b)(13)? <i>If</i> "Yes," <i>complete Schedule R, Part V, line 2</i>	330		
50		36		x
37	<i>If</i> "Yes," <i>complete Schedule R, Part V, line 2</i> Did the organization conduct more than 5% of its activities through an entity that is not a related organization			<u> </u>
31		37		x
38	and that is treated as a partnership for federal income tax purposes? <i>If</i> "Yes," <i>complete Schedule R, Part VI</i>	31		<u> </u>
50	- · · · ·	38	х	1
Par		1 30	~~	
	Check if Schedule O contains a response or note to any line in this Part V			
	,		Yes	No
1~	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable 1a 32		162	110
la b	Enter the number reported in Box 3 of Form 1096. Enter -0- if not applicable       1a       3.         Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable       1b       1b	_		
u c	Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming	4		
U		1c	х	
83300	(gambling) winnings to prize winners?			(2018)
032002	4	1 0111		2010

2018.05070 UNITED WAY OF SAN ANTONIO 3981.AU1

UNITED WAY OF SAN ANTONIO AND BEXA	UNITED	WAY	OF	SAN	ANTONIO	AND	BEXA
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	990 (2018) COUNTY 74-1272	381	Р	age <b>5</b>						
Par	t V Statements Regarding Other IRS Filings and Tax Compliance (continued)									
			Yes	No						
2a	Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements,									
	filed for the calendar year ending with or within the year covered by this return 2a 102									
b	If at least one is reported on line 2a, did the organization file all required federal employment tax returns?									
	Note. If the sum of lines 1a and 2a is greater than 250, you may be required to <i>e-file</i> (see instructions)									
3a	Did the organization have unrelated business gross income of \$1,000 or more during the year?									
b	If "Yes," has it filed a Form 990-T for this year? If "No" to line 3b, provide an explanation in Schedule O									
4a	At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a									
	financial account in a foreign country (such as a bank account, securities account, or other financial account)?	4a		X						
b	If "Yes," enter the name of the foreign country: ►									
	See instructions for filing requirements for FinCEN Form 114, Report of Foreign Bank and Financial Accounts (FBAR).									
5a	Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?	5a		X						
b	Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?	5b		X						
с	If "Yes" to line 5a or 5b, did the organization file Form 8886-T?	5c								
6a	Does the organization have annual gross receipts that are normally greater than \$100,000, and did the organization solicit									
	any contributions that were not tax deductible as charitable contributions?	6a		X						
b	If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts									
	were not tax deductible?	6b								
7	Organizations that may receive deductible contributions under section 170(c).									
а	Did the organization receive a payment in excess of \$75 made partly as a contribution and partly for goods and services provided to the payor?	7a		X						
b	If "Yes," did the organization notify the donor of the value of the goods or services provided?	7b		<u> </u>						
с	Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required			x						
	to file Form 8282?									
d	I If "Yes," indicate the number of Forms 8282 filed during the year 7d									
е										
f										
g										
h										
8										
-	sponsoring organization have excess business holdings at any time during the year?	8								
9	Sponsoring organizations maintaining donor advised funds.	9a								
-	a Did the sponsoring organization make any taxable distributions under section 4966?									
b	Did the sponsoring organization make a distribution to a donor, donor advisor, or related person?	9b								
10	Section 501(c)(7) organizations. Enter:									
a L	Initiation fees and capital contributions included on Part VIII, line 12									
0 44	Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities									
11	Section 501(c)(12) organizations. Enter: Gross income from members or shareholders									
a b										
D	Gross income from other sources (Do not net amounts due or paid to other sources against     amounts due or received from them.)     11b									
12a	Section 4947(a)(1) non-exempt charitable trusts. Is the organization filing Form 990 in lieu of Form 1041?	12a								
	If "Yes," enter the amount of tax-exempt interest received or accrued during the year									
13	Section 501(c)(29) qualified nonprofit health insurance issuers.									
	Is the organization licensed to issue qualified health plans in more than one state?	13a								
	Note. See the instructions for additional information the organization must report on Schedule O.									
b	Enter the amount of reserves the organization is required to maintain by the states in which the									
	organization is licensed to issue qualified health plans									
с	Enter the amount of reserves on hand									
	Did the organization receive any payments for indoor tanning services during the tax year?	14a		X						
	If "Yes," has it filed a Form 720 to report these payments? If "No," provide an explanation in Schedule O	14b								
15	Is the organization subject to the section 4960 tax on payment(s) of more than \$1,000,000 in remuneration or									
	excess parachute payment(s) during the year?	15		X						
	If "Yes," see instructions and file Form 4720, Schedule N.									
16	Is the organization an educational institution subject to the section 4968 excise tax on net investment income?	16		X						
	If "Yes," complete Form 4720, Schedule O.									

Form **990** (2018)

832005 12-31-18

UNITED WAY OF SAN ANTONIO AND BEXAR COUNTY 74-1272381 Page 6 Form 990 (2018) Part VI Governance, Management, and Disclosure For each "Yes" response to lines 2 through 7b below, and for a "No" response to line 8a, 8b, or 10b below, describe the circumstances, processes, or changes in Schedule O. See instructions. X Check if Schedule O contains a response or note to any line in this Part VI Section A. Governing Body and Management Yes No 126 **1a** Enter the number of voting members of the governing body at the end of the tax year 1a If there are material differences in voting rights among members of the governing body, or if the governing body delegated broad authority to an executive committee or similar committee, explain in Schedule 0. 125 **b** Enter the number of voting members included in line 1a, above, who are independent 1h Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other 2 Х officer, director, trustee, or key employee? 2 Did the organization delegate control over management duties customarily performed by or under the direct supervision 3 Х of officers, directors, or trustees, or key employees to a management company or other person? 3 Х Did the organization make any significant changes to its governing documents since the prior Form 990 was filed? 4 4 х Did the organization become aware during the year of a significant diversion of the organization's assets? 5 5 Did the organization have members or stockholders? 6 6 х 7a Did the organization have members, stockholders, or other persons who had the power to elect or appoint one or more members of the governing body? х 7a **b** Are any governance decisions of the organization reserved to (or subject to approval by) members, stockholders, or Х persons other than the governing body? 7b 8 Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following: х a The governing body? 8a b Each committee with authority to act on behalf of the governing body? Х 8b 9 Is there any officer, director, trustee, or key employee listed in Part VII, Section A, who cannot be reached at the х organization's mailing address? If "Yes." provide the names and addresses in Schedule O 9 Section B. Policies (This Section B requests information about policies not required by the Internal Revenue Code.) Yes No 10a Did the organization have local chapters, branches, or affiliates? х 10a b If "Yes," did the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with the organization's exempt purposes? 10b Х 11a Has the organization provided a complete copy of this Form 990 to all members of its governing body before filing the form? 11a **b** Describe in Schedule O the process, if any, used by the organization to review this Form 990. Х 12a Did the organization have a written conflict of interest policy? If "No," go to line 13 12a b Were officers, directors, or trustees, and key employees required to disclose annually interests that could give rise to conflicts? Х 12b c Did the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe х 12c in Schedule O how this was done Did the organization have a written whistleblower policy? Х 13 13 Did the organization have a written document retention and destruction policy? 14 Х 14 Did the process for determining compensation of the following persons include a review and approval by independent 15 persons, comparability data, and contemporaneous substantiation of the deliberation and decision? The organization's CEO, Executive Director, or top management official Х 15a а Other officers or key employees of the organization Х 15b b If "Yes" to line 15a or 15b, describe the process in Schedule O (see instructions). 16a Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a Х taxable entity during the year? 16a b If "Yes," did the organization follow a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and take steps to safeguard the organization's exempt status with respect to such arrangements? 16b

#### Section C. Disclosure

NONE List the states with which a copy of this Form 990 is required to be filed

18	Section 6104 requires an organization to make its Forms 1023 (1024 or 1024-A if applicable), 990, and 990-T (Section 501(c)(3)s only) available
	for public inspection. Indicate how you made these available. Check all that apply.
	Own website Another's website X Upon request X Other (explain in Schedule O)
19	Describe in Schedule O whether (and if so, how) the organization made its governing documents, conflict of interest policy, and financial
	statements available to the public during the tax year.
20	State the name, address, and telephone number of the person who possesses the organization's books and records <b>EDWARD H. GUERRA – (210) 352–7000</b>
	700 SOUTH ALAMO, SAN ANTONIO, TX 78205
832006	Form 990 (2018)

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Form **990** (2018)

Form 990 (2018)

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Part VII	Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated
	Employees, and Independent Contractors

Check if Schedule O contains a response or note to any line in this Part VII

COUNTY

Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees

1a Complete this table for all persons required to be listed. Report compensation for the calendar year ending with or within the organization's tax year.

• List all of the organization's current officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation. Enter -0- in columns (Ď), (E), and (F) if no compensation was paid.

List all of the organization's current key employees, if any. See instructions for definition of "key employee."

• List the organization's five current highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.

• List all of the organization's former officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.

• List all of the organization's former directors or trustees that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.

List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if neither the organization nor any related organization compensated any current officer, director, or trustee. 

Name and Title         Average hours per list any fight or and advector space between the space at both or organization (V2/1099-MISC)         Reportable compensation from organization (V2/1099-MISC)         Estimated compensation from related organization (V2/1099-MISC)         Estimated compensation from related organization (V2/1099-MISC)         Estimated compensation from related organization           11         MR. MICHARL 5. CISKOWSKI         2.00         X         X         0.         0.         0.           13         MR. MICHARL 5. CISKOWSKI         2.00         X         X         0.         0.         0.           14         MR. RUCHARL 5. CISKOWSKI         2.00         X         X         0.         0.         0.           15         MR. CICK GAVENDER         2.00         X         X         0.         0.         0.           16         MR. LL BERBER STUBERO, JR. 2.00         X         X         0.         0.         0.           17         MR. LUBRER B. ANATO         2.00         X         X         0.         0.         0.           18         CARLES B. ANATO         2.00         X         X         0.         0.         0.           19         MR. MART ROB BROWE         0.00         X         X         0.         0.         0. </th <th>(A)</th> <th>(B)</th> <th></th> <th></th> <th>(0</th> <th></th> <th></th> <th></th> <th>(D)</th> <th>(E)</th> <th>(F)</th>	(A)	(B)			(0				(D)	(E)	(F)	
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1)         MR. MICHARL S, CISKOWSKI         2.00         X         X         0.         0.         0.           EXEC COMM CHAIRMAN         2.00         X         X         0.         0.         0.         0.           EXEC COMM PAST CHAIR         0.000         X         X         0.         0.         0.         0.           G(3)         MR. L. HERBERT STUMBERG, JR.         2.00         X         X         0.         0.         0.           EXEC COMM SECRETARY         0.000         X         X         0.         0.         0.           (4)         MS. LAURA BISHOP         2.000         X         X         0.         0.         0.           EXEC COMM BERGERTARY         0.000         X         X         0.         0.         0.           EXEC COMM MERGERG FLAR         0.000         X         X         0.         0.         0.           EXEC COMM MARKETING CHAIR         0.000         X         X         0.         0.         0.           (6)         MS. LARA.FREIE         2.000         X         X         0.         0.         0.           EXEC COMM MARKETING CHAIR         0.000         X         X         0.		line)	Indivi	Instit	Office	Key e	Highe	Form			C C	
(2)         MR. RICK CAVENDER         2.00         X         X         0.         0.         0.           EXEC COMM PAST CHAIR         0.000         X         X         0.	(1) MR. MICHAEL S. CISKOWSKI	2.00										
EXEC COMM PAST CHAIR         0.00         X         X         0.         0.         0.           (3)         MR. L. HERBERT STUMBER, JR.         2.00         X         X         0.         0.         0.           EXEC COM SECRETARY         0.000         X         X         0.         0.         0.         0.           EXEC COM SECRETARY         0.000         X         X         0.         0.         0.         0.           EXEC COM TREASURER         0.000         X         X         0.         0.         0.         0.           (5)         MR. CHARLES E. AMATO         2.00         X         0.         0.         0.         0.           (6)         MS. MARY ROSE BROWN         2.000         X         0.         0.         0.         0.           EXEC COMM MARKETINO CHAIR         0.000         X         X         0.         0.         0.           EXEC COMM PERSONNEL CHAIR         0.000         X         X         0.         0.         0.           EXEC COMM PERSONNEL CHAIR         2.000         X         0.         0.         0.         0.           EXEC COMM PERSONNEL CHAIR         2.000         X         0.	EXEC COMM CHAIRMAN	2.00	Х		Х				0.	0.	0.	
(3)         MR. L. HERBERT STUMBERG, JR.         2.00         X         X         0.00         X         X         0.0         0.0           EXEC COMM SECRETARY         0.00         X         X         0.0         0.0         0.0           EXEC COMM TREASURER         0.00         X         X         0.0         0.0         0.0           EXEC COMM TREASURER         0.00         X         X         0.0         0.0         0.0           EXEC COMM TREASURER         0.00         X         X         0.0         0.0         0.0           EXEC COMM ARDOWNENT CHAIRMAN         2.00         X         0.0         0.0         0.0         0.0           EXEC COMM MARETING CHAIR         0.00         X         X         0.0         0.0         0.0           (7)         MS. DONNA TITZMAN         2.00          0.0         0.0         0.0         0.0           (8)         MS. LISA A. FRIEL         2.00         X         0.0         0.0         0.0         0.0           EXEC COMM ADIT CHAIR         0.00         X         X         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0         0.0 <td< td=""><td>(2) MR. RICK CAVENDER</td><td>2.00</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></td<>	(2) MR. RICK CAVENDER	2.00										
EXEC COMM SECRETARY         0.00         X         X         0.         0.         0.           (4)         MS. LAURA BISHOP         2.00	EXEC COMM PAST CHAIR		Х		Х				0.	0.	0.	
(4)       MS. LAURA BISHOP       2.00       X       X       0.       0.       0.         EXEC COMM TREASURER       0.00       X       X       0.       0.       0.       0.         (5)       MR. CHARLES E, AMATO       2.00       X       X       0.       0.       0.         (5)       MR. CHARLES E, AMATO       2.00       X       X       0.       0.       0.         (6)       MS. MARY ROSE BROWN       2.00       X       X       0.       0.       0.         (7)       MS. DONNA TITZMAN       2.00       X       0.       0.       0.       0.         (8)       MS. LISA A. FRIEL       2.00       X       0.       0.       0.       0.         (9)       MS. KIMBERLY S. LUBEL       2.00       X       0.       0.       0.       0.         (10)       MR. JONATHAN GURNITZ       2.00       X       0.       0.       0.       0.         (11)       MR. K. MORNSON       2.00       X       0.       0.       0.       0.         (12)       MS. HANRAK M. JOHNSON       2.00       X       0.       0.       0.       0.         (13)       M	(3) MR. L. HERBERT STUMBERG, JR.	2.00										
EXEC COMM TREASURER         0.00         X         X         0.         0.         0.           (5)         MR, CHARLES E, AMATO         2.00         X         X         0.         0.         0.           EXEC COMM ENDOWMENT CHAIRMAN         2.00         X         X         0.         0.         0.           EXEC COMM MARKETING CHAIR         0.00         X         X         0.         0.         0.           EXEC COMM MARKETING CHAIR         0.00         X         X         0.         0.         0.           EXEC COMM MARKETING CHAIR         0.00         X         X         0.         0.         0.           EXEC COMM MARKETING CHAIR         0.00         X         X         0.         0.         0.           EXEC COMM AUDIT CHAIR         2.00         X         X         0.         0.         0.           SC CAMPAICHS & MONTANTING CHAIR         2.00         X         X         0.         0.         0.           SC CAMPAICHS & MONTANTING CHAIR         0.00         X         X         0.         0.         0.           SC CAMPAICHS & MONTANTING CHAIR         0.00         X         X         0.         0.         0.	EXEC COMM SECRETARY		Х		Х				0.	0.	0.	
(5)         MR. CHARLES E. AMATO         2.00         X         X         0.         0.         0.           EXEC COMM ENDOWMENT CHAIRMAN         2.00         X         X         0.         0.         0.         0.           (6)         MS. MARY ROSE BROWN         2.00         X         X         0.         0.         0.         0.           EXEC COMM MARKETING CHAIR         0.00         X         X         0.         0.         0.         0.           EXEC COMM MARKETING CHAIR         0.00         X         X         0.         0.         0.         0.           EXEC COMM MARKETING CHAIR         0.00         X         X         0.	(4) MS. LAURA BISHOP	2.00										
EXEC COMM ENDOWMENT CHAIRMAN $2.00$ $X$ $X$ $X$ $0.$ $0.$ $0.$ $0.$ EXEC COMM MARKETING CHAIR $0.00$ $X$ $X$ $0.$ $0.$ $0.$ $0.$ (7)MS. DONNA TITZMAN $2.00$ $X$ $X$ $0.$ $0.$ $0.$ (8)MS. LISA A. FRIEL $2.00$ $X$ $X$ $0.$ $0.$ $0.$ EXEC COMM AUDIT CHAIR $0.00$ $X$ $X$ $0.$ $0.$ $0.$ (9)MS. KIMBERLY S. LUBEL $2.00$ $X$ $X$ $0.$ $0.$ $0.$ EC CAMPAIGN & NOMINATING CHAIR $0.00$ $X$ $X$ $0.$ $0.$ $0.$ (10)MR. JONATHAN GURWITZ $2.00$ $X$ $X$ $0.$ $0.$ $0.$ EC PRTNRS FOR CMNTY CHANGE (PCC)CHAIR $0.00$ $X$ $X$ $0.$ $0.$ $0.$ EXEC COMM FINANCE CHAIR $2.00$ $X$ $X$ $0.$ $0.$ $0.$ EXEC COMM FINANCE CHAIR $2.00$ $X$ $X$ $0.$ $0.$ $0.$ EXEC COMM FINANCE CHAIR $2.00$ $X$ $X$ $0.$ $0.$ $0.$ EXEC COMM MERAT LAG $2.00$ $X$ $X$ $0.$ $0.$ $0.$ (13)MS. LAURA J. VACCARO $2.00$ $X$ $0.$ $0.$ $0.$ EXEC COMM MER AT LAG $2.00$ $X$ $0.$ $0.$ $0.$ $0.$ (14)MR. CARLOS E. ALVAREZ $2.00$ $X$ $0.$ $0.$ $0.$ $0.$ EXEC COMM MER AT LAG	EXEC COMM TREASURER		Х		Х				0.	0.	0.	
(6)         MARY ROSE BROWN         2.00         X         X         0.00.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0.0	(5) MR. CHARLES E. AMATO											
EXEC COMM MARKETING CHAIR         0.00         X         X         0.         0.         0.           (7)         MS. DONNA TITZMAN         2.00         X         X         0.         0.         0.           EXEC COMM PERSONNEL CHAIR         0.000         X         X         0.         0.         0.           (8)         MS. LISA A. FRIEL         2.00         X         X         0.         0.         0.           EXEC COMM ADDIT CHAIR         2.00         X         X         0.         0.         0.           EC CAMPAIGN & NOMINATING CHAIR         0.000         X         X         0.         0.         0.           EC CAMPAIGN & NOMINATING CHAIR         0.000         X         X         0.         0.         0.           (10)         MR. JONATHAN GURNITZ         2.00         X         0.         0.         0.           (11)         MARK M. JOHNSON         2.00         X         X         0.         0.         0.           (12)         MS. HANNAH ZUNKER         2.00         X         X         0.         0.         0.           EXEC COMM MOMEN UNITED CHAIR         0.000         X         X         0.         0.         <	EXEC COMM ENDOWMENT CHAIRMAN		Х		Х				0.	0.	0.	
(7)MS. DONNA TITZMAN $2.00$ $X$ $X$ $X$ $0.$ $0.$ $0.$ EXEC COMM PERSONNEL CHAIR $0.00$ $X$ $X$ $0.$ $0.$ $0.$ $0.$ $(8)$ MS. LISA A. FRIEL $2.00$ $Z$ $X$ $X$ $0.$ $0.$ $0.$ EXEC COMM AUDIT CHAIR $2.00$ $X$ $X$ $X$ $0.$ $0.$ $0.$ EC CAMPAIGN & NOMINATING CHAIR $0.00$ $X$ $X$ $X$ $0.$ $0.$ $0.$ EC CAMPAIGN & NOMINATING CHAIR $0.00$ $X$ $X$ $X$ $0.$ $0.$ $0.$ IOMR. JONATHAN GURWITZ $2.00$ $Z$ $Z.00$ $Z.00$ $Z.00$ $Z.00$ $Z.00$ EXEC COMM FINANCE CHAIR $2.00$ $Z.00$ $X$ $X$ $0.$ $0.$ $0.$ EXEC COMM MEMERGING LEADERS CHAIR $0.00$ $X$ $X$ $X$ $0.$ $0.$ $0.$ (11)MR. CARLOS E. ALVAREZ $2.00$ $Z.00$ $Z.00$ $Z$ $Z.00$ $Z$ EXEC COMM MOREN UNITED CHAIR $0.00$ $X$ $X$ $X$ $0.$ $0.$ $0.$ (14)MR. CARLOS E. ALVAREZ $2.00$ $Z.00$ $Z.00$ $Z$ $Z.00$ $Z$ $Z.00$ $Z$ $Z.00$ $Z.00$ $Z$ $Z.00$ EXEC COMM MER AT LRG $0.00$ $X$ $Z.00$ $Z$ $Z.$	(6) MS. MARY ROSE BROWN											
EXEC COMM PERSONNEL CHAIR         0.00         X         X         0.         0.         0.           (8)         MS. LISA A. FRIEL         2.00         X         X         0.         0.         0.         0.           EEC COMM AUDIT CHAIR         2.00         X         X         0.         0.         0.         0.           (9)         MS. KIMBERLY S. LUBEL         2.00         X         X         0.         0.         0.           EC CAMPAIGN & NOMINATING CHAIR         0.00         X         X         0.         0.         0.           EC PATNRS FOR CMNTY CHANGE (PCC)CHAIR         0.00         X         X         0.         0.         0.           (11)         MR. MARK M. JOHNSON         2.00         X         X         0.         0.         0.           EXEC COMM FINANCE CHAIR         2.00         X         X         0.         0.         0.           (12)         MS. HANNAH ZUMKER         2.00         X         X         0.         0.         0.           (13)         MS. LAURA J. VACCARO         2.00         X         X         0.         0.         0.           EXEC COMM MOREN UNITED CHAIR         0.00         X	EXEC COMM MARKETING CHAIR		Х		Х				0.	0.	0.	
(8)MS. LISA A. FRIEL $2.00$ $X$ XX0.0.0.EXEC COMM AUDIT CHAIR $2.00$ $X$ XX0.0.0.0.(9)MS. KIMBERLY S. LUBEL $2.00$ $X$ XX0.0.0.0.EC CAMPAIGN & NOMINATING CHAIR $0.00$ $X$ XX0.0.0.0.(10)MR. JONATHAN GURWITZ $2.00$ $X$ XX0.0.0.0.EC PRTNRS FOR CMNTY CHANGE (PCC) CHAIR $0.00$ $X$ XX0.0.0.0.(11)MR. MARK M. JOHNSON $2.00$ $X$ XX0.0.0.0.EXEC COMM FINANCE CHAIR $2.00$ $X$ XX0.0.0.0.EXEC COMM EMERGING LEADERS CHAIR $0.00$ $X$ XX0.0.0.0.(13)MS. LAURA J. VACCARO $2.00$ $X$ XX0.0.0.0.EXEC COMM MER AT LRG $2.00$ $X$ X0.0.0.0.0.0.(14)MR. CARLOS E. ALVAREZ $A SAPIL ANCIRA$ $2.00$ $X$ 0.0.0.0.0.0.EXEC COMM MER AT LRG $0.00$ $X$ $0.00$ $X$ 0.0.0.0.0.0.(16)DARNY J. ANDERSON, PH.D. $EXEC COMM MER AT LRG2.00X0.0.0.0.0.(17)MR. BRADLEY C. BARONEXEC COMM MER AT LRG2.00$	(7) MS. DONNA TITZMAN											
EXEC COMM AUDIT CHAIR         2.00         X         X         0.         0.         0.           (9)         MS. KIMBERLY S. LUBEL         2.00         X         X         0.         0.         0.         0.           EC CAMPAIGN & NOMINATING CHAIR         0.00         X         X         0.         0.         0.         0.           (10)         MR. JONATHAN GURWITZ         2.00         X         X         0.         0.         0.           EC PRTNRS FOR CMNTY CHANGE(PCC)CHAIR         0.00         X         X         0.         0.         0.           (11)         MR. MARK M. JOHNSON         2.00         X         X         0.         0.         0.           (11)         MR. MARK M. JOHNSON         2.00         X         X         0.         0.         0.           (12)         MS. HANNAH ZUNKER         2.00         X         X         0.         0.         0.           (13)         MS. LAURA J. VACCARO         2.00         X         X         0.         0.         0.           EXEC COMM MOMEN UNITED CHAIR         0.000         X         X         0.         0.         0.           (14)         MR. CARLOS E. ALVAREZ	EXEC COMM PERSONNEL CHAIR		Х		Х				0.	0.	0.	
(9)       MS. KIMBERLY S. LUBEL       2.00       X       X       0.       0.       0.         EC CAMPAIGN & NOMINATING CHAIR       0.00       X       X       0.       0.       0.       0.         (10)       MR. JONATHAN GURWITZ       2.00       X       X       0.       0.       0.       0.         EC PRTNRS FOR CMNTY CHANGE(PCC)CHAIR       0.00       X       X       0.       0.       0.       0.         (11)       MR. MARK M. JOHNSON       2.00       X       X       0.       0.       0.         EXEC COMM FINANCE CHAIR       2.00       X       X       0.       0.       0.         (12)       MS. HANNAH ZUNKER       2.00       X       X       0.       0.       0.         EXEC COMM MERGING LEADERS CHAIR       0.00       X       X       0.       0.       0.         (13)       MS. LAURA J. VACCARO       2.00       X       X       0.       0.       0.         EXEC COMM WEN UNITED CHAIR       0.000       X       X       0.       0.       0.       0.         (14)       MR. CARLOS E. ALVAREZ       2.00       X       0.       0.       0.       0.	(8) MS. LISA A. FRIEL											
EC CAMPAIGN & NOMINATING CHAIR         0.00         X         X         0.         0.         0.           (10)         MR. JONATHAN GURWITZ         2.00         X         X         0.         0.         0.           EC PRTNRS FOR CMNTY CHANGE(PCC)CHAIR         0.000         X         X         0.         0.         0.           (11)         MR. MARK M. JOHNSON         2.00         X         X         0.         0.         0.           EXEC COMM FINANCE CHAIR         2.00         X         X         0.         0.         0.           (12)         MS. HANNAH ZUNKER         2.00         X         X         0.         0.         0.           EXEC COMM BERGING LEADERS CHAIR         0.000         X         X         0.         0.         0.           (13)         MS. LAURA J. VACCARO         2.00         X         X         0.         0.         0.           EXEC COMM WOMEN UNITED CHAIR         0.000         X         X         0.         0.         0.         0.           (14)         MR. CARLOS E. ALVAREZ         2.000         X         0.         0.         0.         0.           EXEC COMM MER AT LRG         0.000         X	EXEC COMM AUDIT CHAIR		Х		Х				0.	0.	0.	
(10) MR. JONATHAN GURWITZ       2.00       X       X       0.       0.       0.         EC PRTNRS FOR CMNTY CHANGE(PCC)CHAIR       0.00       X       X       0.       0.       0.         (11) MR. MARK M. JOHNSON       2.00       X       X       0.       0.       0.         EXEC COMM FINANCE CHAIR       2.00       X       X       0.       0.       0.         (12) MS. HANNAH ZUNKER       2.00       X       X       0.       0.       0.         EXEC COMM EMERGING LEADERS CHAIR       0.000       X       X       0.       0.       0.         (13) MS. LAURA J. VACCARO       2.00       2.00        0.       0.       0.       0.         EXEC COMM WOMEN UNITED CHAIR       0.000       X       X       0.       0.       0.         (14) MR. CARLOS E. ALVAREZ       2.00       2.00        0.       0.       0.         EXEC COMM MBR AT LRG       0.000       X       0.       0.       0.       0.       0.         (15) MS. APRIL ANCIRA       2.00       2.00        0.       0.       0.       0.         EXEC COMM MER AT LRG       0.000       X       0.       0. </td <td>(9) MS. KIMBERLY S. LUBEL</td> <td></td>	(9) MS. KIMBERLY S. LUBEL											
EC PRTNRS FOR CMNTY CHANGE(PCC)CHAIR         0.00         X         X         0.         0.         0.         0.           (11) MR. MARK M. JOHNSON         2.00         X         X         0.         0.         0.         0.           EXEC COMM FINANCE CHAIR         2.00         X         X         0.         0.         0.         0.           (12) MS. HANNAH ZUNKER         2.00         X         X         0.         0.         0.           (13) MS. LAURA J. VACCARO         2.00         X         X         0.         0.         0.           (14) MR. CARLOS E. ALVAREZ         2.00         X         X         0.         0.         0.           (15) MS. APRIL ANCIRA         2.00         X         0.         0.         0.         0.           (16) DANNY J. ANDERSON, PH.D.         2.00         X         0.         0.         0.         0.           (17) MR. BRADLEY C. BARRON         2.00         X         0.         0.         0.         0.           (17) MR. BRADLEY C. BARRON         2.00         X         0.         0.         0.         0.	EC CAMPAIGN & NOMINATING CHAIR		Х		Х				0.	0.	0.	
(11) MR. MARK M. JOHNSON       2.00       X       X       0.       0.       0.         EXEC COMM FINANCE CHAIR       2.00       X       X       0.       0.       0.         (12) MS. HANNAH ZUNKER       2.00       X       X       0.       0.       0.         EXEC COMM EMERGING LEADERS CHAIR       0.000 X       X       0.       0.       0.       0.         (13) MS. LAURA J. VACCARO       2.00       X       X       0.       0.       0.         EXEC COMM WOMEN UNITED CHAIR       0.000 X       X       0.       0.       0.       0.         (14) MR. CARLOS E. ALVAREZ       2.00       X       0.       0.       0.       0.       0.         EXEC COMM MBR AT LRG       2.00       X       0.       0.       0.       0.       0.         (15) MS. APRIL ANCIRA       2.00       X       0.       0.       0.       0.       0.         (16) DANNY J. ANDERSON, PH.D.       2.00       X       0.       0.       0.       0.       0.         (17) MR. BRADLEY C. BARRON       2.00       X       0.       0.       0.       0.       0.         EXEC COMM MBR AT LRG       0.00       0.	(10) MR. JONATHAN GURWITZ											
EXEC COMM FINANCE CHAIR         2.00         X         X         0.         0.         0.         0.           (12)         MS. HANNAH ZUNKER         2.00         X         X         0.         0.         0.         0.           EXEC COMM EMERGING LEADERS CHAIR         0.000         X         X         0.         0.         0.         0.           (13)         MS. LAURA J. VACCARO         2.00         X         X         0.         0.         0.           EXEC COMM WOMEN UNITED CHAIR         0.000         X         X         0.         0.         0.           (14)         MR. CARLOS E. ALVAREZ         2.00         X         0.         0.         0.           EXEC COMM MER AT LRG         2.00         X         0.         0.         0.         0.           (15)         MS. APRIL ANCIRA         2.00         X         0.         0.         0.         0.           (16)         DANNY J. ANDERSON, PH.D.         2.00         X         0.         0.         0.         0.           (17)         MR. BRADLEY C. BARRON         2.00         X         0.         0.         0.         0.	EC PRTNRS FOR CMNTY CHANGE(PCC)CHAIR		Х		Х				0.	0.	0.	
(12) MS. HANNAH ZUNKER       2.00       X       X       0.00       0.00         EXEC COMM EMERGING LEADERS CHAIR       0.00       X       X       0.00       0.00         (13) MS. LAURA J. VACCARO       2.00       X       0.00       0.00       0.00         EXEC COMM WOMEN UNITED CHAIR       0.000       X       X       0.00       0.00         (14) MR. CARLOS E. ALVAREZ       2.00       X       0.00       0.00       0.00         EXEC COMM MBR AT LRG       2.00       X       0.00       0.00       0.00         (15) MS. APRIL ANCIRA       2.00       X       0.00       0.00       0.00         EXEC COMM MBR AT LRG       0.000       X       0.00       0.00       0.00         (16) DANNY J. ANDERSON, PH.D.       2.00       X       0.00       0.00       0.00         EXEC COMM MBR AT LRG       0.000       X       0.00       0.00       0.00         (17) MR. BRADLEY C. BARRON       2.00       0.000       0.00       0.00       0.00												
EXEC COMM EMERGING LEADERS CHAIR         0.00         X         X         0.			Х		Х				0.	0.	0.	
(13) MS. LAURA J. VACCARO       2.00       0.00	(12) MS. HANNAH ZUNKER											
EXEC COMM WOMEN UNITED CHAIR       0.00       X       X       0.       0.       0.         (14) MR. CARLOS E. ALVAREZ       2.00       X       0.       0.       0.       0.         EXEC COMM MBR AT LRG       2.00       X       0.       0.       0.       0.         (15) MS. APRIL ANCIRA       2.00       X       0.       0.       0.       0.         EXEC COMM MBR AT LRG       0.000       X       0.       0.       0.       0.         (16) DANNY J. ANDERSON, PH.D.       2.00       X       0.       0.       0.       0.         EXEC COMM MBR AT LRG       0.000       X       0.       0.       0.       0.         (17) MR. BRADLEY C. BARRON       2.00       X       0.       0.       0.       0.         EXEC COMM MBR AT LRG       0.000       X       0.       0.       0.       0.	EXEC COMM EMERGING LEADERS CHAIR		Х		Х				0.	0.	0.	
(14) MR. CARLOS E. ALVAREZ       2.00       0.00       0.00         EXEC COMM MBR AT LRG       2.00       X       0.00       0.00         (15) MS. APRIL ANCIRA       2.00       X       0.00       0.00         EXEC COMM MBR AT LRG       0.000 X       0.00       0.00       0.00         (16) DANNY J. ANDERSON, PH.D.       2.00       0.000       0.00       0.00         EXEC COMM MBR AT LRG       0.000 X       0.00       0.00       0.00         (17) MR. BRADLEY C. BARRON       2.00       0.000       0.00       0.00         EXEC COMM MBR AT LRG       0.000 X       0.00       0.00       0.00	(13) MS. LAURA J. VACCARO											
EXEC COMM MBR AT LRG       2.00 X       0. 0. 0.       0.         (15) MS. APRIL ANCIRA       2.00 X       0. 0.       0.         EXEC COMM MBR AT LRG       0.00 X       0. 0.       0.         (16) DANNY J. ANDERSON, PH.D.       2.00 X       0. 0.       0.         EXEC COMM MBR AT LRG       0.00 X       0.       0.       0.         (17) MR. BRADLEY C. BARRON       2.00 X       0.       0.       0.         EXEC COMM MBR AT LRG       0.000 X       0.       0.       0.	EXEC COMM WOMEN UNITED CHAIR		Х		Х				0.	0.	0.	
(15) MS. APRIL ANCIRA       2.00       0.00 <t< td=""><td>(14) MR. CARLOS E. ALVAREZ</td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td><td></td></t<>	(14) MR. CARLOS E. ALVAREZ											
EXEC COMM MBR AT LRG         0.00         X         0. </td <td>EXEC COMM MBR AT LRG</td> <td></td> <td>Х</td> <td></td> <td></td> <td></td> <td></td> <td></td> <td>0.</td> <td>0.</td> <td>0.</td>	EXEC COMM MBR AT LRG		Х						0.	0.	0.	
(16)       DANNY J. ANDERSON, PH.D.       2.00       0.00	(15) MS. APRIL ANCIRA											
EXEC COMM MBR AT LRG         0.00 X         0.00 O.         0.0<			Х						0.	0.	0.	
(17)         MR. BRADLEY C. BARRON         2.00         0.00												
EXEC COMM MBR AT LRG 0.00 X 0. 0. 0.			Х						0.	0.	0.	
			l						_		-	
	EXEC COMM MBR AT LRG	0.00	Х						0.	0.		

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Part VII Section A. Officers, Directors, Tru		ploy	ees,			ghes	st C	ompensated Employee	. ,	1
(A)	(B)	1			C)	•		(D)	(E)	(F)
Name and title	Average		not c	heck		than o		Reportable	Reportable	Estimated
	hours per week					is botł or/trus		compensation	compensation from related	amount of
	(list any	tor					ľ	- from the	organizations	other compensation
	hours for	r direc				eq		organization	(W-2/1099-MISC)	from the
	related	stee or	trustee			ensat		(W-2/1099-MISC)		organization
	organizations below	al trus	onal tr		loyee	comp				and related
	line)	ndividual trustee or director	In stitutio nal 1	Officer	Key employee	Highest compensated employee	Former			organizations
(18) MR. DAVID BOHNE	2.00	<u> </u>	<u> </u>	5	¥	Ξ 5	문			
EXEC COMM MBR AT LRG	0.00	х						0.	0.	0.
(19) MS. CASSANDRA CARR	2.00								0.	
EXEC COMM MBR AT LRG	0.00	х						0.	0.	0.
(20) MS. LINDA CHAVEZ-THOMPSON	2.00								•••	
EXEC COMM MBR AT LRG	0.00	х						0.	0.	0.
(21) MR. TOM CUMMINS	2.00									
EXEC COMM MBR AT LRG	0.00	х						0.	0.	0.
(22) MR. R. RENE ESCOBEDO	2.00									
EXEC COMM MBR AT LRG	0.00	Х						0.	0.	0.
(23) MR. PHILLIP D. GREEN	2.00									
EXEC COMM MBR AT LRG	0.00	х						0.	0.	0.
(24) MR. ADAM L. HAMILTON, P.E.	2.00									
EXEC COMM MBR AT LRG	0.00	Х						0.	0.	0.
(25) MS. SARAH HARTE	2.00									
EXEC COMM MBR AT LRG	0.00	Х						0.	0.	0.
(26) MR. JAMES L. HAYNE, JR.	2.00									
EXEC COMM MBR AT LRG	0.00	Х						0.	0.	0.
1b Sub-total								0.	0.	0.
c Total from continuation sheets to Part V								1,957,859.	0.	286,497.
d Total (add lines 1b and 1c)								1,957,859.	0.	286,497.
2 Total number of individuals (including but	not limited to th	ose	liste	d at	oove	e) wh	io re	eceived more than \$100,	000 of reportable	20
compensation from the organization										Yes No
3 Did the organization list any former office	r director or tri	istor	a ko	vor	nnlo		orl	highest compensated en	nnlovee on	
line 1a? If "Yes," complete Schedule J for				-						3 X
4 For any individual listed on line 1a, is the									ne organization	
and related organizations greater than \$15										4 X
5 Did any person listed on line 1a receive or										
rendered to the organization? <i>If</i> "Yes." co					-					5 X
Section B. Independent Contractors	•									
1 Complete this table for your five highest c	ompensated inc	lepe	nder	nt co	ontra	acto	rs th	nat received more than \$	100,000 of compensa	tion from
the organization. Report compensation fo	r the calendar ye	ear e	endir	ng w	vith o	or wi	thin	the organization's tax y	ear.	
(A)				_				(B)		(C)
Name and busines	s address	N	ONE	C				Description of s	ervices (	Compensation
2 Total number of independent contractors	(including but n	ot lir	nited	d to	thos	se lis	ted	above) who received mo	ore than	
\$100,000 of compensation from the organ					(	0				
SEE PART VII, SECTIO		'IN	ŪΑ	ΤI	ON	S	HE	ETS		Form 990 (2018)
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Part VII Section A. Officers, Directors, T			yee			iigne	est (		, ,	(5)
(A)	(B)			) (				(D)	(E)	(F)
Name and title	Average hours	(c)		Posi all t			ЬÀ	Reportable compensation	Reportable compensation	Estimated amount of
	per				Inal	app I	y)	from	from related	other
	week					ee		the	organizations	compensation
	(list any	ctor				nploy		organization	(W-2/1099-MISC)	from the
	hours for	or director				ted er		(W-2/1099-MISC)		organization
	related	stee o	Institutional trustee			Highest com pen sated em ployee				and related
	organizations	Individual trustee	onal ti		Key employee	comp				organizations
	below	ividu	titutio	Officer	/ emp	hest	Former			
	line)	Ind	lns	Off	Key	Hig	For			
(27) MR. PETER J. HOLT	2.00									
EXEC COMM MBR AT LRG	0.00	Х						0.	0.	0
(28) MS. KATHY MAYS JOHNSON	2.00									
EXEC COMM MBR AT LRG	0.00	Х						0.	0.	0
(29) REV. KENNETH R. KEMP, M.D.	2.00									
EXEC COMM MBR AT LRG	0.00	х						0.	0.	0
(30) LEONARD E. LAWRENCE, M.D.	2.00									
EXEC COMM MBR AT LRG	0.00	х						0.	0.	0
(31) MR. THOMAS M. MENGLER	2.00									
EXEC COMM MBR AT LRG	0.00	х						0.	0.	0
(32) MR. HARVEY E. NAJIM	2.00									
EXEC COMM MBR AT LRG	0.00	х						0.	0.	0
(33) MR. PHILIP J. PFEIFFER	2.00								0.	0
EXEC COMM MBR AT LRG	0.00	х						0.	0.	0
(34) MR. TODD PILAND	2.00	Λ						0.	0.	0
		v						0.	0	0
EXEC COMM MBR AT LRG	0.00	Х						0.	0.	0
(35) MS. MARSHA M. SHIELDS	2.00	37						0	0	0
EXEC COMM MBR AT LRG	0.00	Х						0.	0.	0
(36) MR. GILBERT F. VAZQUEZ	2.00							0	0	0
EXEC COMM MBR AT LRG	0.00	Х						0.	0.	0
(37) MS. MARIA VILLAGOMEZ	2.00									
EXEC COMM MBR AT LRG	0.00	Х						0.	0.	0
(38) MS. PEGGY WALKER	2.00									_
EXEC COMM MBR AT LRG	0.00	Х						0.	0.	0
(39) MR. JUAN AMAYA	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0
(40) MR. CURT ANASTACIO	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0
(41) MR. ERNESTO ANCIRA, JR.	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0
(42) MR. JOE A. ATKINSON	2.00									
MEMBER-AT-LARGE	0.00	х						0.	Ο.	0
(43) MS. BARBARA BANKER	2.00									
MEMBER-AT-LARGE	0.00	х						0.	0.	0
(44) MR. J. DAN BATES	2.00									
MEMBER-AT-LARGE	0.00	х						0.	Ο.	0
(45) MR. J. MICHAEL BELZ	2.00								<b></b>	
MEMBER-AT-LARGE	0.00	х						0.	0.	0
(46) MS. JELYNNE LEBLANC BURLEY	2.00									0
MEMBER-AT-LARGE	0.00	x						0.	0.	Λ
IERDER "AI - DARGE	1 0.00							U • U •	U•	0.

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		npio	yee			lighe	est (	Compensated Employe	, ,	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average	(-			ition			Reportable	Reportable	Estimated
	hours	(Cl	heck	all t	that	app	ly)	compensation	compensation	amount of
	per week					ę		from the	from related organizations	other compensation
	(list any	tor				plo ye		organization	(W-2/1099-MISC)	from the
	hours for	direc				ed em		(W-2/1099-MISC)	()	organization
	related	tee or	ustee			ensati		, ,		and related
	organizations	l trus	nal tr		loyee	dmo:				organizations
	below	Individual trustee or director	nstitutional trustee	Officer	Key employee	Highest com pen sated em ployee	Former			
	line)	Ind	Ins	Offi	Key	Hig	For			
(47) MS. RHONDA K. CALVERT	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(48) MS. STEPHANIE CHANDLER	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(49) MR. FULLY CLINGMAN	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(50) MR. DERRICK CRAVER	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(51) MS. MARY DAVIDSON	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(52) MR. TED DAY	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(53) MS. YOLANDA DE LEON	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(54) MS. TRISH DEBERRY	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(55) MS. LAURA DIXON	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(56) TAYLOR EIGHMY, PH.D.	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(57) MR. RUBEN M. ESCOBEDO, CPA	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(58) MR. CHRISTOPHER EUGSTER	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(59) MR. DICK EVANS	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(60) THOMAS M. EVANS, PH.D.	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(61) MS. MARY FINGER	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(62) MR. PATRICK B. FROST	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(63) MR. TOM C. FROST	2.00									
MEMBER-AT-LARGE (7/1/18-8/10/18)	0.00	Х						0.	0.	0.
(64) MS. VICTORIA M. GARCIA	2.00									
MEMBER-AT-LARGE	0.00	х						0.	Ο.	0.
(65) MR. WILLIAM GOLD	2.00									
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
(66) MR. RICHARD E. GOLDSMITH	2.00									
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
								-	-	

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Part VII Section A. Officers, Directors, Tru		npio	yee			lighe	est (		` ,	()
(A)	(B)			_ (C				(D)	(E)	(F)
Name and title	Average	(-		Posi				Reportable	Reportable	Estimated
	hours	(CI	neck I	all t	inat	app	iy)	compensation from	compensation from related	amount of other
	per week					e e		the	organizations	compensation
	(list any	tor				i ploye		organization	(W-2/1099-MISC)	from the
	hours for	or director				ed en		(W-2/1099-MISC)	(	organization
	related	tee oi	ustee			ensat				and related
	organizations	al trus	inal tr		lo yee	dwoc				organizations
	below	Individual trustee	nstitutional trustee	Officer	Key employee	Highest compensated employee	Former			
	line)	Ind	lns	0ff	Key	Hig	For			
(67) MR. JOSEPH W. GORDER	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(68) BRIAN G. GOTTARDY, ED.D.	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(69) MR. JAMES D. GOUDGE	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(70) MS. SUZANNE GOUDGE	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(71) MR. WILLIAM E. GREEHEY	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(72) MR. ROGER R. HEMMINGHAUS	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(73) MR. MIKE HERNANDEZ	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	Ο.	0.
(74) MR. WILLIAM HILEMAN	2.00									
MEMBER-AT-LARGE	0.00	х						0.	Ο.	0.
(75) MR. JIMMY HOLMES	2.00									
MEMBER-AT-LARGE	0.00	х						0.	Ο.	0.
(76) MR. PETER M. HOLT	2.00									
MEMBER-AT-LARGE	0.00	х						0.	Ο.	0.
(77) MR. MIKE HOWARD	2.00									
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
(78) GEN ANDREW P. IOSUE, USAF(RET)	2.00									
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
(79) MR. PAUL H. JOHNSON	2.00									
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
(80) MS. ABIGAIL KAMPMANN	2.00									
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
(81) MR. BILL CLARK KENT	2.00									
MEMBER-AT-LARGE	0.00	х						0.	Ο.	0.
(82) MR. CLAYTON E. KILLINGER	2.00								••	
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
(83) MR. WILLIAM R. KLESSE	2.00							<b>.</b>	J.	<b>J</b> .
MEMBER-AT-LARGE	2.00	х						0.	0.	0.
(84) MR. KIRK KOHLER	2.00					-				<b>.</b>
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
(85) MR. BART C. KOONTZ	2.00					-				<b>U</b>
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
(86) MR. JIM LAFFOON	2.00	- 23						0.	0.	<b>U</b> •
MEMBER-AT-LARGE	0.00	x						0.	0.	0.
	1 0.00	A						U•	υ.	U•

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Part VII Section A. Officers, Directors, T	rustees, Key Er	nplo	yee	s, aı	nd H	ligh	est (	Compensated Employe	ees (continued)	
(A)	(B)			(0				(D)	(E)	(F)
Name and title	Average			Pos				Reportable	Reportable	Estimated
	hours	(c	heck	all	that	app	ly)	compensation	compensation	amount of
	per							from	from related organizations	other
	week (list any	tor				plo ye		the organization	(W-2/1099-MISC)	compensation from the
	hours for	direct				d em		(W-2/1099-MISC)		organization
	related	ee or	istee			n sate				and related
	organizations	trust	nal tru		oyee	ompe				organizations
	below	Individual trustee or director	Institutional trustee	cer	Key employee	Highest com pen sated em ployee	ner			
	line)	Indi	Inst	Officer	Key	Higl	Former			
(87) MR. PAT LEGAN	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(88) MR. RICHARD G. LINDNER	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(89) MR. CHARLES D. LUTZ, III	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(90) MR. BOB MARBUT	2.00									
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
(91) MR. PEDRO MARTINEZ	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(92) MR. L. LOWRY MAYS	2.00									
MEMBER-AT-LARGE	2.00	Х						0.	0.	0.
(93) MR. RED MCCOMBS	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(94) MR. JOSEPH S. MCLAUCHLAN	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(95) MR. JOE MERTENS	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(96) MR. JOHN K. MEYER	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(97) MR. WILLIAM G. MOLL	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(98) MR. BOBBY OLVEDA	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(99) MS. JUDY PEACE	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(100) MR. RICHARD PEREZ	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(101) MR. JIM PERSCHBACH	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(102) MS. SHELLEY POTTER	2.00									
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
(103) MR. JAMES R. REED	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(104) MR. GRAHAM REEVE	2.00									
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
(105) MS. KATIE REYNOLDS	2.00									
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
(106) MS. CARI BREAKIE RICHARDSON	2.00									
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
Total to Part VII, Section A, line 1c										

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Part VII Section A. Officers, Directors, Tru	stees, Key En	nplo	yee	s, aı	nd H	ligh	est (	Compensated Employe	es (continued)	
(A)	(B)			(0	C)			(D)	(E)	(F)
Name and title	Average				ition			Reportable	Reportable	Estimated
	hours	(c	neck	all	that	app	ly)	compensation	compensation	amount of
	per							from	from related	other
	week (list any	or				loyee		the organization	organizations (W-2/1099-MISC)	compensation from the
	hours for	direct				d em p		(W-2/1099-MISC)	(00-2/1099-00130)	organization
	related	e or c	stee			nsated		(00-2/1033-10100)		and related
	organizations	truste	al tru:		yee	m per				organizations
	below	Individual trustee or director	nstitutional trustee	ы	Key employee	Highest com pen sated em ployee	er			5
	line)	Indiv	Instit	Officer	Keye	High	Former			
(107) MR. ANTHONY TODD ROBERTSON	2.00									
MEMBER-AT-LARGE	0.00	х						0.	0.	0.
(108) MR. BRADLEY ROLLINS	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(109) MG DAVID A RUBENSTEIN USA(RET)	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(110) MS. JENNA SAUCEDO-HERRERA	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(111) MR. RICHARD T. SCHLOSBERG, III	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(112) MR. DAVE SCHMIDT	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(113) MR. GEORGE W. SCOFIELD	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(114) MR. BEN SCOTT	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(115) MR. LIONEL SOSA	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(116) THE HON. JOHN J. SPECIA, JR.	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(117) CHAP MG HOWARD STENDAHL USAF(R	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(118) MR. JOE STIGLMEIER	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(119) MR. MATTHEW M. STONE	2.00									
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(120) CYNTHIA TENIENTE-MATSON, ED.D.	2.00									_
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(121) MR. PAUL D. THORNTON	2.00									-
MEMBER-AT-LARGE	0.00	Х			<b> </b>			0.	0.	0.
(122) MR. JAMES M. TRUSS	2.00									-
MEMBER-AT-LARGE	0.00	Х			<u> </u>			0.	0.	0.
(123) MS. SUZANNE WADE	2.00									_
MEMBER-AT-LARGE	0.00	X			<u> </u>			0.	0.	0.
(124) MR. W. LAWRENCE WALKER, JR.	2.00							_		-
MEMBER-AT-LARGE	0.00	Х			<u> </u>			0.	0.	0.
(125) MR. FLOYD WILSON, JR.	2.00							_		-
MEMBER-AT-LARGE	0.00	Х			<b> </b>			0.	0.	0.
(126) MR. BARTELL ZACHRY	2.00							_	_	_
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
Total to Part VII, Section A, line 1c	<u></u>	<u></u>	<u></u> .	<u></u> .		<u></u> .				

COUNTY

Form 990

74-1272381

Part VII Section A. Officers, Directors, Tru	istees, Key En	nplo	yee	s, ar	nd H	ligh	est (	Compensated Employe	es (continued)	
(A)	(B)				C)			(D)	(E)	(F)
Name and title	Average			Pos				Reportable	Reportable	Estimated
	hours	(cl	necł	all t	that	app	ly)	compensation	compensation	amount of
	per							from the	from related	other
	week (list any	tor				plo ye		organization	organizations (W-2/1099-MISC)	compensation from the
	hours for	direc				ed em		(W-2/1099-MISC)	(11 2/1000 11100)	organization
	related	tee or	ustee			ensate				and related
	organizations	l trus	nal tr		loyee	dmo				organizations
	below	Individual trustee or director	Institutional trustee	Officer	Key employee	Highest com pen sated em ployee	Former			
	line)	Ind	lns	Off	Key	Hig	For			
(127) MR. JOHN B. ZACHRY	2.00								•	
MEMBER-AT-LARGE	0.00	Х						0.	0.	0.
(128) MR. LYNDON R. HERRIDGE	30.00							400 101	•	44 0 7 4
PRES&CEO(JUL-MAR)/VICE CHAIR(APR-JUN	10.00			х				402,121.	0.	41,974.
(129) MR. CHRISTOPHER MARTIN	50.00							<b>F</b> 4 <b>SF</b> 4	•	0 500
PRES(OCT-MAR)/PRES&CEO(APR-JUNE)	5.00			X				74,374.	0.	8,593.
(130) MR. EDWARD H. GUERRA	29.00							100 100	•	
EVP, CFO	1.00			Х				186,177.	0.	39,127.
(131) GEN EDWARD RICE, JR. USAF(RET)	40.00				v			240 100	0	21 150
SREVP, PCC(JUL-DEC)/ECPCC VC(JAN-JUN)	0.00				Х			240,188.	0.	21,150.
(132) MG MARGARET POORE	40.00				х			201 510	0	20 050
EVP, PCC (133) MR. JEFFREY VANCE	0.00				Δ			201,518.	0.	20,050.
EVP, RESOURCE DEVELOPMENT	0.00					x		205 200	0.	11 610
(134) MS. TONI VAN BUREN	30.00					<u> </u>		205,299.	0.	41,648.
SVP, STRATEGIC INITIATIVES, PCC & WU	0.00					x		190,126.	0.	27,743.
(135) MR. THOMAS GALVIN	30.00							190,120.	0.	27,743.
SVP, LEADERSHIP & MAJOR GIFTS	0.00					x		188,718.	0.	46,312.
(136) MR. DONALD A. SPECHT	30.00							1007/101		10/0120
SVP, GRANT COMPLIANCE	0.00					x		114,398.	0.	21,364.
(137) MS. MARY ELLEN BURNS	40.00									
SVP, GRANT IMPLEMENTATION	0.00					x		154,940.	0.	18,536.
Total to Part VII, Section A, line 1c						1,957,859.		286,497.		

		(2018) COUNT					74-1272	381 Page <b>9</b>
Par	t VI	II Statement of Reven	lue					
_		Check if Schedule O conta	ains a response (	or note to any line	in this Part VIII			X
					<b>(A)</b> Total revenue	<b>(B)</b> Related or exempt function revenue	<b>(C)</b> Unrelated business revenue	(D) Revenue excluded from tax under sections 512 - 514
S S	1 a	a Federated campaigns	1a					
Contributions, Gifts, Grants and Other Similar Amounts		Membership dues						
B G		Fundraising events						
lifts ar A		d Related organizations						
, Sili		e Government grants (contributi		4,220,597.				
ŝ		All other contributions, gifts, gran						
her	-	similar amounts not included abov		34,468,791.				
<u>t</u>		Noncash contributions included in lines						
Sor		<b>Total.</b> Add lines 1a-1f			38,689,388.			
<u> </u>				Business Code	, ,			
đ	2 8	a						
Program Service Revenue		·						
Ser		 						
		d t						
Be		e						
Pro		All other program service reve	nue					
		g Total. Add lines 2a-2f						
	3	Investment income (including						
	-	other similar amounts)			469,554.			469,554.
	4	Income from investment of tax						
	5	Royalties		· · · ·				
	-		(i) Real	(ii) Personal				
	6 a	a Gross rents						
		b Less: rental expenses						
		Rental income or (loss)						
		<b>d</b> Net rental income or (loss)						
		a Gross amount from sales of	(i) Securities	(ii) Other				
		assets other than inventory	7,193,357.	19,000.				
	t	Less: cost or other basis						
		and sales expenses	7,046,675.	26,823.				
	c	Gain or (loss)	146,682.					
		d Net gain or (loss)			138,859.			138,859.
anı		<ul> <li>Gross income from fundraising including \$</li> </ul>	g events (not					
Other Revenue		contributions reported on line						
Å,		Part IV, line 18	-					
the	k	b Less: direct expenses						
Ò		c Net income or (loss) from fund		►				
		a Gross income from gaming ac						
	-	Part IV, line 19						
	t	b Less: direct expenses						
		Net income or (loss) from gam						
		a Gross sales of inventory, less						
		and allowances						
	k	Less: cost of goods sold						
		Net income or (loss) from sale						
		Miscellaneous Revenu		Business Code				
	11 a	a						
		0						
	c							
	c	d All other revenue						
		• Total. Add lines 11a-11d		►				
	12	Total revenue. See instructions			39,297,801.	0.	0.	608,413.
832009	12-3	1-18						Form <b>990</b> (2018)

Section 501(c)(3) and 501(c)(4) organizations must complete all columns. All other organizations must complete column (A).

Form 990 (2018) COUNTY
Part IX Statement of Functional Expenses

74-1272381 Page 10

7b, 8 1 2 3	Check if Schedule O contains a respon ot include amounts reported on lines 6b, bb, 9b, and 10b of Part VIII. Grants and other assistance to domestic organizations and domestic governments. See Part IV, line 21	(A) Total expenses	<b>(B)</b> Program service	(C) Management and	(D) Fundraising
7b, 8 1 2 3	b, 9b, and 10b of Part VIII. Grants and other assistance to domestic organizations	l'otal expenses		Management and	
2 3			expenses	general expenses	expenses
2 3	and domestic governments. See Part IV, line 21				
3		29,517,389.	29,517,389.		
3	Grants and other assistance to domestic				
	individuals. See Part IV, line 22				
	Grants and other assistance to foreign				
	organizations, foreign governments, and foreign				
	individuals. See Part IV, lines 15 and 16				
	Benefits paid to or for members				
	Compensation of current officers, directors,			70 001	
	trustees, and key employees	836,029.	451,781.	78,801.	305,447.
	Compensation not included above, to disqualified				
	persons (as defined under section 4958(f)(1)) and				
	persons described in section 4958(c)(3)(B)			256 646	1 520 102
	Other salaries and wages	5,442,255.	3,665,506.	256,646.	1,520,103.
	Pension plan accruals and contributions (include	469,170.	299,828.	46,786.	100 554
	section 401(k) and 403(b) employer contributions)	918,089.		146,616.	<u>122,556.</u> 202,668.
	Other employee benefits	467,493.	277,385.	59,673.	130,435.
	Payroll taxes	40/,433.	211,303.		,400,400.
	Fees for services (non-employees):				
	Management	1,187.		1,187.	
	Legal Accounting	47,000.	18,500.	28,500.	
	Lobbying	17,0000	10,000	20,000	
	Professional fundraising services. See Part IV, line 17				
	Investment management fees	65,908.		65,908.	
	Other. (If line 11g amount exceeds 10% of line 25,	,		,	
-	column (A) amount, list line 11g expenses on Sch 0.)	65,076.	48,533.	16,543.	
	Advertising and promotion	146,318.		419.	50,635.
	Office expenses	158,603.	48,855.	33,922.	75,826.
	Information technology	184,074.	126,898.	29,473.	27,703.
	Royalties				
	Occupancy	161,077.	62,829.	67,556.	30,692.
	Travel	33,780.	15,517.	7,880.	10,383.
18	Payments of travel or entertainment expenses				
	for any federal, state, or local public officials				
19	Conferences, conventions, and meetings	111,079.	91,149.	14,994.	4,936.
20	Interest				
	Payments to affiliates	569,335.	300,653.	156,731.	111,951.
22	Depreciation, depletion, and amortization	167,385.	108,852.	28,753.	29,780.
	Insurance	46,380.	13,856.	25,696.	6,828.
	Other expenses. Itemize expenses not covered above. (List miscellaneous expenses in line 24e. If line 24e amount exceeds 10% of line 25, column (A) amount, list line 24e expenses on Schedule 0.)				
	CAMPAIGN EXPENSES	75,117.		6,821.	68,296.
	MISCELLANEOUS	44,061.	9,700.	29,206.	5,155.
	PROGRAM SUPPLIES	6,572.	6,572.	0.	0.
	WORKERS' COMPENSATION	3,309.	1,670.	867.	772.
	All other expenses		,		
	Total functional expenses. Add lines 1 through 24e	39,536,686.	35,729,542.	1,102,978.	2,704,166.
	Joint costs. Complete this line only if the organization				<b>.</b>
	reported in column (B) joint costs from a combined				
	educational campaign and fundraising solicitation.				
	Check here b if following SOP 98-2 (ASC 958-720)				

832010 12-31-18

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16 2018.05070 UNITED WAY OF SAN ANTONIO 3981.AU1

Form 990 (2018)

UNITED	WAY	OF	SAN	ANTONIO	AND	BEXAR
COUNTY						

	990 (2	UNITED WAY OF 2018) COUNTY	SAN A	INTONIO AND B	LAAK	74-	1272381 Page <b>11</b>
Par	τΧ	Balance Sheet					
		Check if Schedule O contains a response or not	te to any li	ne in this Part X		1	
					<b>(A)</b> Beginning of year		<b>(B)</b> End of year
	1	Cash - non-interest-bearing			450.		250.
	2	Savings and temporary cash investments			3,855,942.		6,205,302.
	3	Pledges and grants receivable, net			16,160,808.	3	13,839,366.
	4	Accounts receivable, net			141,055.	4	136,252.
	5	Loans and other receivables from current and for					
		trustees, key employees, and highest compensation	ated emplo	oyees. Complete			
		Part II of Schedule L				5	
	6	Loans and other receivables from other disquali	fied perso	ns (as defined under			
		section 4958(f)(1)), persons described in section	1 4958(c)(3	)(B), and contributing			
		employers and sponsoring organizations of sect	tion 501(c)	(9) voluntary			
ţ		employees' beneficiary organizations (see instr).				6	
Assets	7	Notes and loans receivable, net				7	
◄	8	Inventories for sale or use		·····	100 000	8	
	9			·····	178,622.	9	337,521.
	10a	Land, buildings, and equipment: cost or other		2 5 20 407			
		basis. Complete Part VI of Schedule D Less: accumulated depreciation	10a	3,539,487.	1 1 4 7 0 4 0		1 112 670
					<u>1,147,249</u> 17,676,237.	10c	<u>1,113,679.</u> 16,616,705.
	11	Investments - publicly traded securities			1,836,006.		1,885,968.
	12	Investments - other securities. See Part IV, line -			1,030,000.		1,005,900.
	13	Investments - program-related. See Part IV, line		·····		13	
	14 15	Intangible assets				14 15	
	15 16	Other assets. See Part IV, line 11 Total assets. Add lines 1 through 15 (must equ			40,996,369.	16	40,135,043.
	17	Accounts payable and accrued expenses			3,731,849.	17	2,861,485.
	18	Grants payable			8,118,096.	18	7,868,274.
	19	Deferred revenue				19	
	20	Tax-exempt bond liabilities				20	
	21	Escrow or custodial account liability. Complete				21	
Ģ	22	Loans and other payables to current and former	r officers, o	directors, trustees,			
Liabilities		key employees, highest compensated employee	es, and dis	qualified persons.			
iabi		Complete Part II of Schedule L				22	
	23	Secured mortgages and notes payable to unrela				23	
	24	Unsecured notes and loans payable to unrelate	d third par	ties		24	
	25	Other liabilities (including federal income tax, pa					
		parties, and other liabilities not included on lines	s 17-24). C	omplete Part X of			
		Schedule D			11,849,945.	25	10,729,759.
	26	Total liabilities. Add lines 17 through 25 Organizations that follow SFAS 117 (ASC 958			11,049,945.	26	10,729,739.
		complete lines 27 through 29, and lines 33 and					
ces	27				1,745,438.	27	3,410,812.
lan	28				26,383,895.	28	24,108,504.
I Ba	29				1,017,091.	29	1,885,968.
oun		Organizations that do not follow SFAS 117 (A					
Ъ		and complete lines 30 through 34.		· —			
ts	30	Capital stock or trust principal, or current funds				30	
sse	31	Paid-in or capital surplus, or land, building, or ed				31	
< <tr></tr>	32	Retained earnings, endowment, accumulated in				32	
F							
Net Assets or Fund Balances	33	Total net assets or fund balances			29,146,424. 40,996,369.	33 34	29,405,284. 40,135,043.

832011 12-31-18

UNITED	WAY	OF	$\mathbf{SAN}$	ANTONIO	AND	BEXAR

Form	990 (2018) COUNTY	74-1	272381	Pag	<sub>ge</sub> 12
Pa	rt XI Reconciliation of Net Assets				
	Check if Schedule O contains a response or note to any line in this Part XI				X
1	Total revenue (must equal Part VIII, column (A), line 12)	1	39,297		
2	Total expenses (must equal Part IX, column (A), line 25)	2	39,536		
3	Revenue less expenses. Subtract line 2 from line 1	3	-238		
4	Net assets or fund balances at beginning of year (must equal Part X, line 33, column (A))	4	29,146	-	
5	Net unrealized gains (losses) on investments	5	497	7,76	55.
6	Donated services and use of facilities	6			
7	Investment expenses	7			
8	Prior period adjustments	8			
9	Other changes in net assets or fund balances (explain in Schedule O)	9		-2	20.
10	Net assets or fund balances at end of year. Combine lines 3 through 9 (must equal Part X, line 33,				
	column (B))	10	29,405	5,28	34.
Pa	rt XII Financial Statements and Reporting				
	Check if Schedule O contains a response or note to any line in this Part XII				
				Yes	No
1	Accounting method used to prepare the Form 990: Cash X Accrual Other		_		
	If the organization changed its method of accounting from a prior year or checked "Other," explain in Schedule	0.			
2a	Were the organization's financial statements compiled or reviewed by an independent accountant?		2a		X
	If "Yes," check a box below to indicate whether the financial statements for the year were compiled or reviewed	on a			
	separate basis, consolidated basis, or both:				
	Separate basis Consolidated basis Both consolidated and separate basis				
b	Were the organization's financial statements audited by an independent accountant?		2b	X	
	If "Yes," check a box below to indicate whether the financial statements for the year were audited on a separate	basis,			
	consolidated basis, or both:				
	Separate basis X Consolidated basis Both consolidated and separate basis				
с	If "Yes" to line 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the	audit,			
	review, or compilation of its financial statements and selection of an independent accountant?		2c	Х	
	If the organization changed either its oversight process or selection process during the tax year, explain in Sche	dule O.			
3a	As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Sin	gle Audit			
	Act and OMB Circular A-133?		3a	Х	
b	If "Yes," did the organization undergo the required audit or audits? If the organization did not undergo the required	ed audit			
	or audits, explain why in Schedule O and describe any steps taken to undergo such audits		3b	X	

Form 990 (2018)

832012 12-31-18

SCHEDULE A			Dublia			01-1					OMB No. 1545-0047
(Form 990 or 990-EZ)					-	Status a					2010
C.			omplete if tr			n is a section 5 ) nonexempt c			or a section		<b>ZU IO</b>
Department of t Internal Revenu					Attach	to Form 990 o	r Form 990-	EZ.			Open to Public
				-		1990 for instruc			nformation.	<b>F</b> aran la saar	
Name of th	ne organizatio			OF S	SAN	ANTONIO	AND BI	EXAR			identification number $4-1272381$
Part I	Reason f			atus <i>u</i>		anizations must	complete th	is part ) Se	e instructions		4-12/2301
						es 1 through 12					
, č		•		•			2		I)(A)(i).		
	A church, convention of churches, or association of churches described in <b>section 170(b)(1)(A)(i)</b> . A school described in <b>section 170(b)(1)(A)(ii)</b> . (Attach Schedule E (Form 990 or 990-EZ).)										
3 🗌 /	A hospital or a	a cooperative	hospital serv	vice orga	anizatio	on described in	section 170	)(b)(1)(A)(i	i).		
4	A medical res	earch organiz	ation operat	ed in cor	njunctio	on with a hospi	al describec	l in sectio	n 170(b)(1)(A	)(iii). Enter	the hospital's name,
	city, and state	-									
5					llege o	r university own	ed or operat	ed by a go	vernmental u	nit describe	ed in
•	section 170(		-	-					<i>,</i> ,		
		· ·		-		unit described i					while described in
	section 170(b		-		nuai pa	an of its suppor	. Ironi a gove	ernmentai	unit of from tr	ie general p	oublic described in
	-		-		(1)(A)(v	<b>/i).</b> (Complete P	art II.)				
						tion 170(b)(1)(	,	ed in conju	inction with a	land-grant	college
	or university o	r a non-land-g	grant college	of agric	ulture (	(see instructions	s). Enter the	name, city	, and state of	the college	or
	university:										
10	An organizatio	on that norma	Illy receives:	(1) more	than 3	33 1/3% of its su	pport from o	contributio	ns, membersł	nip fees, an	d gross receipts from
			-	-		-					rom gross investment
					(less s	ection 511 tax)	from busines	sses acqui	red by the org	anization a	fter June 30, 1975.
	See section 5		-	-	volu to	toot for public	ofaty Saa	contion El	O(a)(4)		
	-	•	-		-	test for public : the benefit of	•			rry out the	purposes of one or
	•	0	•		-		•		-	•	Check the box in
			-			orting organizat					
a 🗌	Type I. A su	pporting orga	anization ope	erated, s	upervis	sed, or controlle	d by its sup	ported org	anization(s), ty	pically by	giving
	the support	ed organizatio	on(s) the pov	ver to reg	gularly	appoint or elec	a majority o	of the direc	tors or truste	es of the su	ipporting
_	organizatior	n. You must o	complete Pa	rt IV, Se	ections	s A and B.					
b 🛄				-		ntrolled in conne			-		-
		U U				on vested in the	same perso	ns that co	ntrol or manag	ge the supp	oorted
c 🗌	, and a second s	n(s). You mus	-			nization operate	d in connec	tion with	and functional	ly integrate	d with
		-	-	•••	•••	must complet				ly integrate	a with,
d 🗌		U	()(	,	,	organization op				ted organiz	zation(s)
	that is not fi	۔ unctionally int	egrated. The	e organiz	ation g	generally must s	atisfy a distr	ibution red	uirement and	an attentiv	veness
	requirement	: (see instruct	ions). <b>You m</b>	nust con	nplete	Part IV, Sectio	ns A and D,	and Part	<b>V</b> .		
e 🗌	Check this I	oox if the orga	anization rec	eived a v	written	determination f	rom the IRS	that it is a	Туре I, Туре	II, Type III	
	-	-	• •		nally in	tegrated suppo	rting organiz	ation.			[]
	the number of	••	0								
	de the following Name of support		n about the s			nization(s). /pe of organization	(iv) Is the org	anization listed	(v) Amount of	fmonetary	(vi) Amount of other
	organization				``	ribed on lines 1-10 (see instructions)	/ Vee	ing document? No	support (see ir	nstructions)	support (see instructions)
					above		/				
											<u> </u>
Total											
LHA For Pa	aperwork Red	luction Act N	lotice, see t	he Instru	uction	s for Form 990	or 990-EZ.	832021 10-	11-18 Sche	dule A (For	m 990 or 990-EZ) 2018

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<sup>19</sup> 2018.05070 UNITED WAY OF SAN ANTONIO 3981.AU1

#### Schedule A (Form 990 or 990-EZ) 2018 COUNTY

Part II

74<u>-1272381 Page 2</u>

Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi) (Complete only if you checked the box on line 5, 7, or 8 of Part I or if the organization failed to qualify under Part III. If the organization fails to qualify under the tests listed below, please complete Part III.)

260	ction A. Public Support						
Cale	ndar year (or fiscal year beginning in) 🕨	(a) 2014	<b>(b)</b> 2015	<b>(c)</b> 2016	(d) 2017	(e) 2018	(f) Total
1	Gifts, grants, contributions, and						
	membership fees received. (Do not						
	include any "unusual grants.")	<u>53953625.</u>	<u>50551027.</u>	42769992.	42347884.	<u>38689388.</u>	228311916
2	Tax revenues levied for the organ-						
	ization's benefit and either paid to						
	or expended on its behalf						
3	The value of services or facilities						
	furnished by a governmental unit to						
	the organization without charge			40760000	40247004	20600200	000011016
	•	53953625.	50551027.	42/69992.	4234/884.	38689388.	228311916
5	The portion of total contributions						
	by each person (other than a						
	governmental unit or publicly						
	supported organization) included						
	on line 1 that exceeds 2% of the						
	amount shown on line 11,						9696814.
~	column (f)						218615102
	Public support. Subtract line 5 from line 4.						ZI00IJIUZ
		(a) 2014	(b) 2015	(a) 2016	(d) 2017	(a) 2019	(f) Total
	ndar year (or fiscal year beginning in) Amounts from line 4	(a) 2014 53953625	(b) 2015	(c) 2016 4 2 7 6 9 9 9 2	(d) 2017 42347884.	(e) 2018	(f) Total 228311916
	Gross income from interest,	55555625.	50551027.	42705552.	123170010	50005500.	220511510
0	dividends, payments received on						
	securities loans, rents, royalties,						
	and income from similar sources	333,037.	366 659.	372 999.	381,980.	469,554.	1924229.
9	Net income from unrelated business			5,2,555	50175000	10575510	19212291
5	activities, whether or not the						
	business is regularly carried on						
10	Other income. Do not include gain						
	or loss from the sale of capital						
	assets (Explain in Part VI.)						
11	<b>Total support.</b> Add lines 7 through 10						230236145
	Gross receipts from related activities,	etc. (see instruction	ons)		•	12	
	First five years. If the Form 990 is fo	· ·	,			n 501(c)(3)	
	organization, check this box and <b>sto</b>	p here					
Sec	ction C. Computation of Publi						
14	Public support percentage for 2018 (I	line 6, column (f) di	ivided by line 11, c	olumn (f))		14	94.95 %
15	Public support percentage from 2017	Schedule A, Part	II, line 14			15	94.76 <u>%</u>
16a	33 1/3% support test - 2018. If the	organization did no	ot check the box o	n line 13, and line	14 is 33 1/3% or m	ore, check this bo	x and
	stop here. The organization qualifies	as a publicly supp	orted organizatior	ı			►X
b	33 1/3% support test - 2017. If the	organization did no	ot check a box on	line 13 or 16a, and	l line 15 is 33 1/3%	or more, check th	is box
	and stop here. The organization qua	lifies as a publicly s	supported organiz	ation			
17a	10% -facts-and-circumstances test	t - 2018. If the org	anization did not	check a box on line	e 13, 16a, or 16b, a	and line 14 is 10%	or more,
	and if the organization meets the "fac	cts-and-circumstan	ces" test, check th	nis box and <b>stop I</b>	<b>here.</b> Explain in Pa	rt VI how the orga	nization
	meets the "facts-and-circumstances"	test. The organiza	tion qualifies as a	publicly supported	organization		
b	10% -facts-and-circumstances test	t - 2017. If the org	anization did not	check a box on line	e 13, 16a, 16b, or <sup>-</sup>	17a, and line 15 is	10% or
	more, and if the organization meets the	he "facts-and-circu	mstances" test, cł	neck this box and	stop here. Explain	n in Part VI how the	e
	organization meets the "facts-and-cire	cumstances" test.	The organization o	qualifies as a public	cly supported orga	nization	▶∐
18	Private foundation. If the organization	on did not check a	box on line 13, 16	a, 16b, 17a, or 17t			
					Sche	edule A (Form 990	) or 990-EZ) 2018

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# Schedule A (Form 990 or 990 EZ) 2018 COUNTY

# Part III Support Schedule for Organizations Described in Section 509(a)(2)

(Complete only if you checked the box on line 10 of Part I or if the organization failed to qualify under Part II. If the organization fails to qualify under the tests listed below, please complete Part II.)

Section A. Public Support						
Calendar year (or fiscal year beginning in) 🕨	(a) 2014	(b) 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
1 Gifts, grants, contributions, and						
membership fees received. (Do not						
include any "unusual grants.")						
2 Gross receipts from admissions, merchandise sold or services per- formed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose						
<b>3</b> Gross receipts from activities that						
are not an unrelated trade or bus- iness under section 513						
4 I ax revenues levied for the organ- ization's benefit and either paid to						
or expended on its behalf						
5 The value of services or facilities						
furnished by a governmental unit to						
the organization without charge						
6 Total. Add lines 1 through 5						
<b>7a</b> Amounts included on lines 1, 2, and						
3 received from disqualified persons						
<b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of \$5,000 or 1% of the amount on line 13 for the year						
<b>c</b> Add lines 7a and 7b						
8 Public support. (Subtract line 7c from line 6.)						
Section B. Total Support			<u>.</u>		<b>.</b>	
Calendar year (or fiscal year beginning in) 🕨	(a) 2014	<b>(b)</b> 2015	(c) 2016	(d) 2017	(e) 2018	(f) Total
9 Amounts from line 6	L					
<b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties, and income from similar sources						
<b>b</b> Unrelated business taxable income						
(less section 511 taxes) from businesses acquired after June 30, 1975						
c Add lines 10a and 10b						
<ul> <li>11 Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on</li> </ul>						
12 Other income. Do not include gain or loss from the sale of capital assets (Explain in Part VI.)						
<b>13</b> Total support. (Add lines 9, 10c, 11, and 12.)						
14 First five years. If the Form 990 is for	the organization's	s first, second, thi	rd, fourth, or fifth t	ax year as a sectio	n 501(c)(3) orgai	nization,
					<u></u>	
Section C. Computation of Publi	c Support Per	rcentage				
15 Public support percentage for 2018 (I	ine 8, column (f), d	livided by line 13,	column (f))		15	%
16 Public support percentage from 2017					16	%
Section D. Computation of Inves	tment Income	e Percentage				
17 Investment income percentage for 20	<b>)18</b> (line 10c, colur	mn (f), divided by I	ine 13, column (f))		17	%
18 Investment income percentage from	2017 Schedule A,	Part III, line 17			18	%
19a 33 1/3% support tests - 2018. If the						e 17 is not
more than 33 1/3%, check this box ar	nd <b>stop here.</b> The	organization qual	ifies as a publicly s	supported organiza	ation	►
b 33 1/3% support tests - 2017. If the	organization did r	not check a box or	n line 14 or line 19	a, and line 16 is m	ore than 33 1/3%	6, and
line 18 is not more than 33 1/3%, che	ck this box and <b>st</b>	t <b>op here.</b> The orga	anization qualifies	as a publicly supp	orted organizatio	on ▶□
20 Private foundation. If the organization	n did not check a	box on line 14, 19	a, or 19b, check t	his box and see in	structions	▶□
832023 10-11-18				Sch	edule A (Form	990 or 990-EZ) 2018
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# Schedule A (Form 990 or 990 EZ) 2018 COUNTY

Part IV Supporting Organizations

(Complete only if you checked a box in line 12 on Part I. If you checked 12a of Part I, complete Sections A and B. If you checked 12b of Part I, complete Sections A and C. If you checked 12c of Part I, complete Sections A, D, and E. If you checked 12d of Part I, complete Sections A and D, and complete Part V.)

#### Section A. All Supporting Organizations

- 1 Are all of the organization's supported organizations listed by name in the organization's governing documents? If "No," describe in Part VI how the supported organizations are designated. If designated by class or purpose, describe the designation. If historic and continuing relationship, explain.
- 2 Did the organization have any supported organization that does not have an IRS determination of status under section 509(a)(1) or (2)? If "Yes," explain in Part VI how the organization determined that the supported organization was described in section 509(a)(1) or (2).
- 3a Did the organization have a supported organization described in section 501(c)(4), (5), or (6)? If "Yes," answer (b) and (c) below.
- b Did the organization confirm that each supported organization qualified under section 501(c)(4), (5), or (6) and satisfied the public support tests under section 509(a)(2)? If "Yes," describe in Part VI when and how the organization made the determination.
- c Did the organization ensure that all support to such organizations was used exclusively for section 170(c)(2)(B) purposes? If "Yes," explain in Part VI what controls the organization put in place to ensure such use.
- 4a Was any supported organization not organized in the United States ("foreign supported organization")? // "Yes," and if you checked 12a or 12b in Part I, answer (b) and (c) below.
- b Did the organization have ultimate control and discretion in deciding whether to make grants to the foreign supported organization? If "Yes," describe in Part VI how the organization had such control and discretion despite being controlled or supervised by or in connection with its supported organizations.
- c Did the organization support any foreign supported organization that does not have an IRS determination under sections 501(c)(3) and 509(a)(1) or (2)? If "Yes," explain in Part VI what controls the organization used to ensure that all support to the foreign supported organization was used exclusively for section 170(c)(2)(B) purposes.
- **5a** Did the organization add, substitute, or remove any supported organizations during the tax year? If "Yes." answer (b) and (c) below (if applicable). Also, provide detail in Part VI, including (i) the names and EIN numbers of the supported organizations added, substituted, or removed; (ii) the reasons for each such action; (iii) the authority under the organization's organizing document authorizing such action; and (iv) how the action was accomplished (such as by amendment to the organizing document).
- b Type I or Type II only. Was any added or substituted supported organization part of a class already designated in the organization's organizing document?
- c Substitutions only. Was the substitution the result of an event beyond the organization's control?
- Did the organization provide support (whether in the form of grants or the provision of services or facilities) to anyone other than (i) its supported organizations, (ii) individuals that are part of the charitable class benefited by one or more of its supported organizations, or (iii) other supporting organizations that also support or benefit one or more of the filing organization's supported organizations? If "Yes." provide detail in Part VI.
- 7 Did the organization provide a grant, loan, compensation, or other similar payment to a substantial contributor (as defined in section 4958(c)(3)(C)), a family member of a substantial contributor, or a 35% controlled entity with regard to a substantial contributor? If "Yes," complete Part I of Schedule L (Form 990 or 990-EZ).
- 8 Did the organization make a loan to a disqualified person (as defined in section 4958) not described in line 7? If "Yes." complete Part I of Schedule L (Form 990 or 990-EZ).
- 9a Was the organization controlled directly or indirectly at any time during the tax year by one or more disqualified persons as defined in section 4946 (other than foundation managers and organizations described in section 509(a)(1) or (2))? If "Yes," provide detail in Part VI.
- b Did one or more disqualified persons (as defined in line 9a) hold a controlling interest in any entity in which the supporting organization had an interest? If "Yes," provide detail in Part VI.
- c Did a disgualified person (as defined in line 9a) have an ownership interest in, or derive any personal benefit from, assets in which the supporting organization also had an interest? If "Yes," provide detail in Part VI.
- 10a Was the organization subject to the excess business holdings rules of section 4943 because of section 4943(f) (regarding certain Type II supporting organizations, and all Type III non-functionally integrated supporting organizations)? If "Yes," answer 10b below.
- b Did the organization have any excess business holdings in the tax year? (Use Schedule C. Form 4720, to determine whether the organization had excess business holdings.)

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4c 5a 5b 5c 6 7 8 9a 9b 9c 10a 10b

Schedule A (Form 990 or 990-EZ) 2018

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1

2

3a

3b

3c

4a

4b

Yes No

Sche	dule A (Form 990 or 990-EZ) 2018 COUNTY	74-127238	1 Pa	age <b>5</b>
Par	t IV Supporting Organizations (continued)			
			Yes	No
11	Has the organization accepted a gift or contribution from any of the following persons?			
а	A person who directly or indirectly controls, either alone or together with persons described in (b) and (c)			
	below, the governing body of a supported organization?	11a		
b	A family member of a person described in (a) above?	11b		
с	A 35% controlled entity of a person described in (a) or (b) above? If "Yes" to a, b, or c, provide detail in Part VI.	11c		
Sec	tion B. Type I Supporting Organizations			
			Yes	No
1	Did the directors, trustees, or membership of one or more supported organizations have the power to			
	regularly appoint or elect at least a majority of the organization's directors or trustees at all times during the			
	tax year? If "No," describe in <b>Part VI</b> how the supported organization(s) effectively operated, supervised, or			
	controlled the organization's activities. If the organization had more than one supported organization,			
	describe how the powers to appoint and/or remove directors or trustees were allocated among the supported			
	organizations and what conditions or restrictions, if any, applied to such powers during the tax year.	1		
2	Did the organization operate for the benefit of any supported organization other than the supported	-		
-	organization(s) that operated, supervised, or controlled the supporting organization? If "Yes," explain in			
	Part VI how providing such benefit carried out the purposes of the supported organization(s) that operated,			
	supervised, or controlled the supporting organization.	2		
Sec	tion C. Type II Supporting Organizations	2		L
			Yes	No
1	Were a majority of the organization's directors or trustees during the tax year also a majority of the directors		163	NU
	or trustees of each of the organization's supported organization(s)? If "No," describe in Part VI how control			
	or management of the supporting organization was vested in the same persons that controlled or managed	1		
Sec	the supported organization(s). tion D. All Type III Supporting Organizations			
000			Vee	Na
			Yes	No
1	Did the organization provide to each of its supported organizations, by the last day of the fifth month of the			
	organization's tax year, (i) a written notice describing the type and amount of support provided during the prior tax			
	year, (ii) a copy of the Form 990 that was most recently filed as of the date of notification, and (iii) copies of the			
•	organization's governing documents in effect on the date of notification, to the extent not previously provided?	1		
2	Were any of the organization's officers, directors, or trustees either (i) appointed or elected by the supported			
	organization(s) or (ii) serving on the governing body of a supported organization? If "No," explain in Part VI how			
	the organization maintained a close and continuous working relationship with the supported organization(s).	2		
3	By reason of the relationship described in (2), did the organization's supported organizations have a			
	significant voice in the organization's investment policies and in directing the use of the organization's			
	income or assets at all times during the tax year? If "Yes," describe in Part VI the role the organization's			
	supported organizations played in this regard.	3		
Sec	tion E. Type III Functionally Integrated Supporting Organizations			
1	Check the box next to the method that the organization used to satisfy the Integral Part Test during the year (see in	structions).		
а	The organization satisfied the Activities Test. <i>Complete</i> <b>line 2</b> <i>below.</i>			
b	The organization is the parent of each of its supported organizations. <i>Complete</i> <b>line 3</b> <i>below</i> .			
с	The organization supported a governmental entity. Describe in <b>Part VI</b> how you supported a government ent	ity (see instructions)		
2	Activities Test. Answer (a) and (b) below.		Yes	No
а	Did substantially all of the organization's activities during the tax year directly further the exempt purposes of			
	the supported organization(s) to which the organization was responsive? If "Yes," then in Part VI identify			
	those supported organizations and explain how these activities directly furthered their exempt purposes,			
	how the organization was responsive to those supported organizations, and how the organization determined			
	that these activities constituted substantially all of its activities.	2a		
b	Did the activities described in (a) constitute activities that, but for the organization's involvement, one or more			
	of the organization's supported organization(s) would have been engaged in? If "Yes," explain in Part VI the			
	reasons for the organization's position that its supported organization(s) would have engaged in these			
	activities but for the organization's involvement.	2b		
3	Parent of Supported Organizations. Answer (a) and (b) below.			
а	Did the organization have the power to regularly appoint or elect a majority of the officers, directors, or			
	trustees of each of the supported organizations? Provide details in Part VI.	<u>3a</u>		
b	Did the organization exercise a substantial degree of direction over the policies, programs, and activities of each			
	of its supported organizations? If "Yes," describe in Part VI the role played by the organization in this regard.	3b		
832025	Schedule	A (Form 990 or 99	ЭО-EZ)	2018

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	edule A (Form 990 or 990-EZ) 2018 COUNTY			74-1272381 Page 6
Pa	rt V Type III Non-Functionally Integrated 509(a)(3) Supporting	g Orgar	nizations	
1	Check here if the organization satisfied the Integral Part Test as a qualifying	g trust on	Nov. 20, 1970 (explain in	Part VI.) See instructions. All
	other Type III non-functionally integrated supporting organizations must co	mplete Se	ections A through E.	
Sect	ion A - Adjusted Net Income		(A) Prior Year	(B) Current Year (optional)
1	Net short-term capital gain	1		
2	Recoveries of prior-year distributions	2		
3	Other gross income (see instructions)	3		
4	Add lines 1 through 3	4		
5	Depreciation and depletion	5		
6	Portion of operating expenses paid or incurred for production or			
	collection of gross income or for management, conservation, or			
	maintenance of property held for production of income (see instructions)	6		
7	Other expenses (see instructions)	7		
8	Adjusted Net Income (subtract lines 5, 6, and 7 from line 4)	8		
Sect	ion B - Minimum Asset Amount		(A) Prior Year	(B) Current Year (optional)
1	Aggregate fair market value of all non-exempt-use assets (see			
	instructions for short tax year or assets held for part of year):			
a	Average monthly value of securities	1a		
b	Average monthly cash balances	1b		
C	Fair market value of other non-exempt-use assets	1c		
d	Total (add lines 1a, 1b, and 1c)	1d		
е	Discount claimed for blockage or other			
	factors (explain in detail in <b>Part VI</b> ):			
2	Acquisition indebtedness applicable to non-exempt-use assets	2		
3	Subtract line 2 from line 1d	3		
4	Cash deemed held for exempt use. Enter 1-1/2% of line 3 (for greater amount,			
	see instructions)	4		
5	Net value of non-exempt-use assets (subtract line 4 from line 3)	5		
6	Multiply line 5 by .035	6		
7	Recoveries of prior-year distributions	7		
8	Minimum Asset Amount (add line 7 to line 6)	8		
Sect	ion C - Distributable Amount			Current Year
1	Adjusted net income for prior year (from Section A, line 8, Column A)	1		
2	Enter 85% of line 1	2		
3	Minimum asset amount for prior year (from Section B, line 8, Column A)	3		
4	Enter greater of line 2 or line 3	4		
5	Income tax imposed in prior year	5		
6	Distributable Amount. Subtract line 5 from line 4, unless subject to			
	emergency temporary reduction (see instructions)	6		

7 Г Check here if the current year is the organization's first as a non-functionally integrated Type III supporting organization (see instructions).

Schedule A (Form 990 or 990-EZ) 2018

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	dule A (Form 990 or 990-EZ) 2018 COUNTY		-	74-1272381	Page 7
Par	t V Type III Non-Functionally Integrated 509(	a)(3) Supporting Orga	nizations (continued)	-	
Sect	on D - Distributions			Current Ye	ar
_1	Amounts paid to supported organizations to accomplish exer	mpt purposes			
2	Amounts paid to perform activity that directly furthers exemp	t purposes of supported			
	organizations, in excess of income from activity				
3	Administrative expenses paid to accomplish exempt purpose	es of supported organizations	3		
4	Amounts paid to acquire exempt-use assets				
5	Qualified set-aside amounts (prior IRS approval required)				
6	Other distributions (describe in <b>Part VI</b> ). See instructions.				
7	Total annual distributions. Add lines 1 through 6.				
8	Distributions to attentive supported organizations to which the	e organization is responsive			
	(provide details in <b>Part VI</b> ). See instructions.				
9	Distributable amount for 2018 from Section C, line 6				
10	Line 8 amount divided by line 9 amount	ſ	I		
Sect	on E - Distribution Allocations (see instructions)	(i) Excess Distributions	(ii) Underdistributions Pre-2018	(iii) Distributab Amount for 2	
1	Distributable amount for 2018 from Section C, line 6				
2	Underdistributions, if any, for years prior to 2018 (reason-				
	able cause required- explain in Part VI). See instructions.				
3	Excess distributions carryover, if any, to 2018				
а	From 2013				
b	From 2014				
с	From 2015				
d	From 2016				
е	From 2017				
f	Total of lines 3a through e				
g	Applied to underdistributions of prior years				
h	Applied to 2018 distributable amount				
i	Carryover from 2013 not applied (see instructions)				
j	Remainder. Subtract lines 3g, 3h, and 3i from 3f.				
4	Distributions for 2018 from Section D,				
	line 7: \$				
а	Applied to underdistributions of prior years				
b	Applied to 2018 distributable amount				
C	Remainder. Subtract lines 4a and 4b from 4.				
5	Remaining underdistributions for years prior to 2018, if				
	any. Subtract lines 3g and 4a from line 2. For result greater				
	than zero, explain in Part VI. See instructions.				
6	Remaining underdistributions for 2018. Subtract lines 3h				
	and 4b from line 1. For result greater than zero, explain in				
	Part VI. See instructions.				
7	Excess distributions carryover to 2019. Add lines 3j				
	and 4c.				
8	Breakdown of line 7:				
a	Excess from 2014				
b	Excess from 2015				
C	Excess from 2016				
d	Excess from 2017				
e	Excess from 2018				

Schedule A (Form 990 or 990-EZ) 2018

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Schedule A	(Form 990 or 990-EZ) 201	8 COUNTY	I OF SAT	ANTONIO	AND BEAD	74-1272381 <sub>F</sub>	8 ano
Part VI	Supplemental Info Part IV, Section A, lines line 1; Part IV, Section D	rmation. Provide t 1, 2, 3b, 3c, 4b, 4c, 5 , lines 2 and 3; Part IV	a, 6, 9a, 9b, 9c /, Section E, lin	e, 11a, 11b, and 1 nes 1c, 2a, 2b, 3a	1c; Part IV, Sect , and 3b; Part V,	II, line 17a or 17b; Part III, line 12; ion B, lines 1 and 2; Part IV, Section C, line 1; Part V, Section B, line 1e; Part V r any additional information.	,
	(See instructions.)		, , , ,				
832028 10-11-	18			26		Schedule A (Form 990 or 990-EZ	2018

SC	HEDULE D	Supplementa	al Financial Statements		OMB No. 1545-0047				
(Forn	n <b>990)</b>	Complete if the org	anization answered "Yes" on Form 990, , 11a, 11b, 11c, 11d, 11e, 11f, 12a, or 12b.		2018				
	ment of the Treasury		Attach to Form 990.		Open to Public Inspection				
	Revenue Service		90 for instructions and the latest information ANTONIO AND BEXAR		•				
Nam	e or the organization	COUNTY	ANIONIO AND DEXAN	Employer identification number 74-1272381					
Par	t I Organiza		d Funds or Other Similar Funds or A						
	organizatio	n answered "Yes" on Form 990, Part IV, lin	e 6.						
			(a) Donor advised funds	(b) Funds a	nd other accounts				
1		nd of year							
2	Aggregate value of contributions to (during year)								
3									
4		t end of year							
5	-		writing that the assets held in donor advised fur exclusive legal control?		Yes No				
6			dvisors in writing that grant funds can be used						
U	•		r donor advisor, or for any other purpose confe	2					
				0	. Yes No				
Par			ganization answered "Yes" on Form 990, Part IV						
1		servation easements held by the organization							
	Preservation	of land for public use (e.g., recreation or e	education) Preservation of a historical	ly important	land area				
	Protection o	f natural habitat	Preservation of a certified I	nistoric struc	ture				
	Preservation	of open space							
2	Complete lines 2a	through 2d if the organization held a qualif	fied conservation contribution in the form of a c	onservation	easement on the last				
	day of the tax year				d at the End of the Tax Year				
а				2a					
b	•								
С			ucture included in (a)	2c					
d			after 7/25/06, and not on a historic structure						
2			accord autionuished as terminated by the area	2d	a tha tay				
3	year ►	valion easements modified, transferred, rei	eased, extinguished, or terminated by the organ	IIZALION UUNI	ig the tax				
4	-	 where property subject to conservation eas	sement is located						
5		tion have a written policy regarding the per							
•		orcement of the conservation easements it			Yes No				
6	Staff and voluntee	r hours devoted to monitoring, inspecting,	handling of violations, and enforcing conservat						
	▶								
7	Amount of expens	es incurred in monitoring, inspecting, hanc	lling of violations, and enforcing conservation e	asements du	ring the year				
	▶\$								
8	Does each conserv	vation easement reported on line 2(d) abov	e satisfy the requirements of section 170(h)(4)(E	3)(i)					
	and section 170(h)				Yes No				
9		•	on easements in its revenue and expense state	-					
			tion's financial statements that describes the or	ganization's	accounting for				
Par	conservation ease t III Organiza	ments. ations Maintaining Collections of	Art, Historical Treasures, or Other	Similar Aq	sets				
		the organization answered "Yes" on Form							
1a			C 958), not to report in its revenue statement a	nd halance «	sheet works of art				
14	•		nibition, education, or research in furtherance of						
		note to its financial statements that descri			oo, p. on do, d. o,,				
b			C 958), to report in its revenue statement and t	alance shee	t works of art, historical				
	-		ducation, or research in furtherance of public se						
	relating to these ite	ems:							
	(i) Revenue inclue	ded on Form 990, Part VIII, line 1		🕨 💲					
	(ii) Assets include	ed in Form 990, Part X							
2	If the organization	received or held works of art, historical treat	asures, or other similar assets for financial gain,	provide					
	-	unts required to be reported under SFAS 1							
	Assets included in								
		eduction Act Notice, see the Instructions	s for Form 990.	Sch	edule D (Form 990) 2018				
832051	10-29-18		31						

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	UNITED	WAY OF SAN	ANTONIO AN	ND BEXA	R					
_	dule D (Form 990) 2018 COUNTY							2381		age <b>2</b>
Par	t III Organizations Maintaining C	ollections of Art	, Historical Tre	asures, o	r Other	Similar As	sets	(contin	ued)	
3	Using the organization's acquisition, accession	on, and other records	s, check any of the f	ollowing that	are a sigr	nificant use of	its coll	lection	items	6
	(check all that apply):									
а	Public exhibition	d	Loan or exc	hange progra	ams					
b	Scholarly research	е	Other							
С	Preservation for future generations									
4	4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIII.									
5	During the year, did the organization solicit o	r receive donations o	f art, historical treas	sures, or othe	er similar a	issets				_
_	to be sold to raise funds rather than to be ma							Yes		No
Par	t IV Escrow and Custodial Arran		te if the organizatio	n answered '	'Yes" on F	Form 990, Par	t IV, lin	e 9, or		
	reported an amount on Form 990, Pa									
1a	Is the organization an agent, trustee, custodi									-
	on Form 990, Part X?							Yes		No
b	If "Yes," explain the arrangement in Part XIII	and complete the foll	owing table:							
							A	Amount		
	Beginning balance					1c				
	Additions during the year					1d				
-	Distributions during the year					1e				
f	Ending balance					1f				٦
	Did the organization include an amount on Fe				-	y?	. 📖	Yes		No
Par	If "Yes," explain the arrangement in Part XIII. <b>t V Endowment Funds.</b> Complete i					<u></u>				
1 41								(a) Four	vooro	book
4.0	Designing of year belongs	(a) Current year 11,316,415.	(b) Prior year 9,441,155.	(c) Two year	1,980.	d) Three years	Jack	e) roui	years	DACK
	Beginning of year balance	5,847.	1,465,000.	,	7,500.	5,115,0	0.0			
	Contributions Net investment earnings, gains, and losses	660,097.	410,260.		3,675.		20.			
	Grants or scholarships		120,200.		,,,,,,,,					
	Other expenditures for facilities									
C	and programs									
f	Administrative expenses									
g	End of year balance	11,982,359.	11,316,415.	9,443	1,155.	5,114,9	80.			
2	Provide the estimated percentage of the curr	, ,			,	, ,				
	Board designated or quasi-endowment		%	)						
b	Permanent endowment ► 100.00	%	_/*							
c	Temporarily restricted endowment	%								
	The percentages on lines 2a, 2b, and 2c show	uld equal 100%.								
3a	Are there endowment funds not in the posse		tion that are held ar	nd administer	ed for the	organization				
	by:	C C				•		Γ	Yes	No
	(i) unrelated organizations							3a(i)		X
	<b></b>							3a(ii)	Х	
b	If "Yes" on line 3a(ii), are the related organiza	tions listed as require	ed on Schedule R?					3b	Х	
4	Describe in Part XIII the intended uses of the	organization's endov	vment funds.							
Par	t VI Land, Buildings, and Equipm	ient.								
	Complete if the organization answere	d "Yes" on Form 990	, Part IV, line 11a. S	ee Form 990	, Part X, lii	ne 10.				
	Description of property	(a) Cost or ot		or other	( <b>c)</b> Aco	cumulated	(	<b>d)</b> Book	valu	е
		basis (investm	,		depr	reciation				
<b>1</b> a	Land			0,693.						<u>93.</u>
b	Buildings		1,95	8,552.	1,6	98,149.		260	),4	03.
	Leasehold improvements			0.040		00 650				0.0
d	Equipment		97	0,242.	7	27,659.		242	4,5	83.
<u>e</u>	Other						+ 1	113		70

Total. Add lines 1a through 1e. (Column (d) must equal Form 990. Part X. column (B), line 10c.)

▶ | 1,113,679. Schedule D (Form 990) 2018

COUNTY

# Part VII Investments - Other Securities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11b. See Form 990, Part X, line 12.

(a) Description of security or category (including name of security)	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1) Financial derivatives		
(2) Closely-held equity interests		
(3) Other		
(A)		
(B)		
(C)		
(D)		
(E)		
(F)		
(G)		
(H)		
Total. (Col. (b) must equal Form 990, Part X, col. (B) line 12.)		

#### Part VIII Investments - Program Related.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11c. See Form 990, Part X, line 13.

(a) Description of investment	(b) Book value	(c) Method of valuation: Cost or end-of-year market value
(1)		
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total. (Col. (b) must equal Form 990. Part X. col. (B) line 13.)		

#### Part IX Other Assets.

Schedule D (Form 990) 2018

Complete if the organization answered "Yes" on Form 990, Part IV, line 11d. See Form 990, Part X, line 15.

(a) Description	(b) Book value
(1)	
(2)	
(3)	
(4)	
(5)	
(6)	
(7)	
(8)	
(9)	
Total. (Column (b) must equal Form 990. Part X. col. (B) line 15.)	

Part X Other Liabilities.

Complete if the organization answered "Yes" on Form 990, Part IV, line 11e or 11f. See Form 990, Part X, line 25.

<u>1.</u>	(a) Description of liability	(b) Book value
(1)	Federal income taxes	
(2)		
(3)		
(4)		
(5)		
(6)		
(7)		
(8)		
(9)		
Total.	(Column (b) must equal Form 990 Part X col (B) line 25)	

2. Liability for uncertain tax positions. In Part XIII, provide the text of the footnote to the organization's financial statements that reports the

organization's liability for uncertain tax positions under FIN 48 (ASC 740). Check here if the text of the footnote has been provided in Part XIII 🚺

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Schedule D	Form 990	2018

832053 10-29-18

JNITED	WAY	$\mathbf{OF}$	$\mathbf{SAN}$	ANTONIO	AND	BEXAR

Sche	dule D (Form 990) 2018 COUNTY				12/2381 Pa	age 4
Par	t XI Reconciliation of Revenue per Audited Financial Statements	With	Revenue per Ret	turn.		
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.					
1	Total revenue, gains, and other support per audited financial statements			1	31,036,87	<u>73.</u>
2	Amounts included on line 1 but not on Form 990, Part VIII, line 12:					
а	Net unrealized gains (losses) on investments	2a	497,765.			
b	Donated services and use of facilities	2b	337,787.			
с	Recoveries of prior year grants	2c				
d	Other (Describe in Part XIII.)	2d				
е	Add lines 2a through 2d			2e	835,55	
3	Subtract line 2e from line 1			3	30,201,32	<u>21.</u>
4	Amounts included on Form 990, Part VIII, line 12, but not on line 1:					
а	Investment expenses not included on Form 990, Part VIII, line 7b	4a	65,908.			
b	Other (Describe in Part XIII.)	4b	9,030,572.			
с	Add lines 4a and 4b			4c	9,096,48	
5	Total revenue. Add lines 3 and 4c. (This must equal Form 990, Part I, line 12.)			5	39,297,80	)1.
Pa	t XII Reconciliation of Expenses per Audited Financial Statements	s Wit	n Expenses per H	etur	n.	
	Complete if the organization answered "Yes" on Form 990, Part IV, line 12a.					
1	Total expenses and losses per audited financial statements			1	30,777,99	93.
2	Amounts included on line 1 but not on Form 990, Part IX, line 25:					
а	Donated services and use of facilities	2a	337,787.			
b	Prior year adjustments	2b				
С		2c				
d		2d				
е	Add lines 2a through 2d			2e	337,78	
3	Subtract line 2e from line 1			3	30,440,20	)6.
4	Amounts included on Form 990, Part IX, line 25, but not on line 1:					
а		4a	65,908.			
b	Other (Describe in Part XIII.)	4b	9,030,572.			
с	Add lines 4a and 4b			4c	9,096,48	
5	Total expenses. Add lines 3 and 4c. (This must equal Form 990, Part I, line 18.)			5	39,536,68	36.
Pa	t XIII Supplemental Information.					

Provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X, line 2; Part XI, lines 2d and 4b; and Part XII, lines 2d and 4b. Also complete this part to provide any additional information.

#### FORM 990, SCHEDULE D, PART V, LINE 4:

MAKING DISTRIBUTIONS EXCLUSIVELY TO UNITED WAY OF SAN ANTONIO AND BEXAR

COUNTY TO BE USED FOR ALLOCATIONS TO UNITED WAY PROGRAMS AND AGENCIES.

FORM 990, SCHEDULE D, PART X, LINE 2:

UWSA AND THE ENDOWMENT ARE EXEMPT FROM FEDERAL INCOME TAXES UNDER SECTION

501(C)3 OF THE INTERNAL REVENUE CODE (IRC); THEREFORE, NO PROVISION FOR

INCOME TAXES HAS BEEN MADE IN THE CONSOLIDATED FINANCIAL STATEMENTS. GAAP

REQUIRES RECOGNITION AND DISCLOSURE OF UNCERTAIN TAX POSITIONS IN THE

FINANCIAL STATEMENTS. MANAGEMENT BELIEVES THAT IT HAS APPROPRIATE SUPPORT

FOR ANY TAX POSITIONS TAKEN AND THAT IT HAS NO MATERIAL UNCERTAIN TAX

#### POSITIONS. ACCORDINGLY, IT HAS NOT RECOGNIZED ANY LIABILITY FOR UNCERTAIN Schedule D (Form 990) 2018 832054 10-29-18

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2018.05070 UNITED WAY OF SAN ANTONIO 3981.AU1

UNITED WAY OF SAN ANTONIO AND BEXAR
Schedule D (Form 990) 2018       COUNTY       74-1272381       Page 5         Part XIII       Supplemental Information (continued)       Page 5
TAX POSITIONS. FOR THE YEARS ENDED JUNE 30, 2019 AND 2018, UWSA DID NOT
RECOGNIZE ANY TAX RELATED INTEREST OR PENALTIES IN THE FINANCIAL
STATEMENTS. TAX YEARS 2018-2016 REMAIN OPEN TO EXAMINATION BY THE TAXING
JURISDICTIONS THAT THE ORGANIZATION IS SUBJECT TO, AND THESE PERIODS HAVE
NOT BEEN EXTENDED BEYOND THE APPLICABLE STATUTE OF LIMITATIONS.
FORM 990, SCHEDULE D, PART XI, LINE 4B:
DONOR DESIGNATIONS 9,030,572
FORM 990, SCHEDULE D, PART XII, LINE 4B:
DONOR DESIGNATIONS 9,030,572
Schedule D (Form 990) 2018

SCHEDULE I		G	rants and Oth	er Assistan	ce to Organ	izations.			OMB No. 1545-00	047
(Form 990)		Go	vernments, an ete if the organization	d Individual	s in the Ŭni	ted States			2018	3
Department of the Treasury Internal Revenue Service			Go to www.ir	Attach to For		nation			Open to Pub Inspection	
i taine ei gainzation										
Part I General Information on Grants and Assistance										
<ol> <li>Does the organization ma criteria used to award the</li> <li>Describe in Part IV the org</li> </ol>	grants or assist	ance?				•			X Yes	No
Part II Grants and Other	Assistance to D	omestic Organiz	ations and Domestic	Governments. C	omplete if the org	anization answered	es" on Form 990, Par	t IV, line 21, f	or any	
recipient that receiv <b>1 (a)</b> Name and address of or government	organization	<u>5,000. Part II can</u> (b) EIN	be duplicated if addition (c) IRC section (if applicable)	onal space is neede (d) Amount of cash grant	ed. (e) Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of noncash assistance		urpose of grant r assistance	
ALAMO PUBLIC TELECOMMUNI (KLRN) - 501 BROADWAY ST ANTONIO, TX 78215		74-2461534	501(C)3	101,821.	0.			RESTRICTE PROGRAM	D TO SPECIFI	IC
ALPHA HOME, INC. 300 E. MULBERRY AVE. SAN ANTONIO, TX 78212		74-1668144	501(C)3	121,517.	0.			RESTRICTE PROGRAM	D TO SPECIFI	IC
AMERICAN HEART ASSOCIATI DIVISION - 8415 WURZBACH ANTONIO, TX 78229	·	13-5613797	501(C)3	154,931.	0.			RESTRICTE PROGRAM	D TO SPECIFI	IC
AMERICAN RED CROSS - S.A CHAPTER - 3642 EAST HOUS SAN ANTONIO, TX 78219		53-0196605	501(C)3	1,047,827.	0.			RESTRICTE PROGRAM	D TO SPECIFI	IC
ANY BABY CAN OF SAN ANTO 217 HOWARD ST. SAN ANTONIO, TX 78212	NIO	74-2684333	501(C)3	378,563.	0.			RESTRICTE PROGRAM	D TO SPECIFI	IC
AUSTISM SERVICE CENTER O ANTONIO - 4242 WOODCOCK SAN ANTONIO, TX 78228		26-2592058	501(C)3	139,329.	1,936.	ACTUAL COST OF TICKET	ZOO TICKET ADMISSION	RESTRICTE PROGRAM	D TO SPECIFI	IC
<ul><li>2 Enter total number of sect</li><li>3 Enter total number of other</li></ul>		<b>.</b>	·	e line 1 table				<b>&gt;</b>		85. 1.

LHA For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule I (Form 990) (2018)

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Schedule I (Form 990) COUNTY							74-1272381 Page
Part II Continuation of Grants and Other	Assistance to Gov	vernments and Orgar	nizations in the Un	ited States (Sch	edule I (Form 990), Pa	art II.)	
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	<b>(g)</b> Description of non-cash assistance	(h) Purpose of grant or assistance
AVANCE INC.							
903 BILLY MITCHELL BLVD, SUITE 100 SAN ANTONIO, TX 78226	91-1780559	501(0)3	670,763.	1 600	ACTUAL COST OF TICKET	ZOO TICKET ADMISSION	RESTRICTED TO SPECIFIC PROGRAM
SAN ANIONIO, IX /0220	91-1700559	501(0)5	070,703.	1,000.	IICKEI	ADMISSION	FROGRAM
BARSHOP JEWISH COMMUNITY CENTER							
12500 NW MILITARY HWY #275							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78231	74-1152783	501(C)3	314,535.	0.			PROGRAM
· ·			,				
BIG BROTHERS BIG SISTERS OF SOUTH							
TEXAS - 10843 GULFDALE DR SAN					ACTUAL COST OF	ZOO TICKET	RESTRICTED TO SPECIFIC
ANTONIO, TX 78216	74-1897630	501(C)3	221,910.	480.	TICKET	ADMISSION	PROGRAM
BOY SCOUTS OF AMERICA, ALAMO AREA							
COUNCIL - 2226 N W MILITARY HWY							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78213	74-6079583	501(C)3	663,638.	0.			PROGRAM
BOYS & GIRLS CLUBS OF SAN ANTONIO							
123 RALPH AVE.	74 1100627	E01(G)2	400.030	F 600	ACTUAL COST OF	ZOO TICKET	RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78204	74-1109637	501(C)3	400,039.	5,600.	TICKET	ADMISSION	PROGRAM
BOYSVILLE, INC.							
PO BOX 369							RESTRICTED TO SPECIFIC
CONVERSE, TX 78109	74-1207553	501(C)3	220,467.	0.			PROGRAM
	/1 110/000			<b>`</b>			
BRIGHTON CENTER							
14207 HIGGINS RD.							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78217	74-2331826	501(C)3	72,215.	0.			PROGRAM
CATHOLIC CHARITIES, ARCHDIOCESE OF							
SAN ANTONIO, INC 202 W. FRENCH					ACTUAL COST OF	ZOO TICKET	RESTRICTED TO SPECIFIC
PL SAN ANTONIO, TX 78212	74-1109743	501(C)3	2,167,632.	11,280.	TICKET	ADMISSION	PROGRAM
EL CENTRO DEL BARRIO, INC.							
3750 COMMERCIAL AVE.							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78221	74-1787031	501(C)3	376,077.	0.			PROGRAM

COUNTY Schedule I (Form 990)

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(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	(f) Method of valuation (book, FMV,	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
					appraisal, other)		
CHILD ADVOCATES SAN ANTONIO							
406 SAN PEDRO AVE.							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78212	74-2494625	501(C)3	182,770.	0.			PROGRAM
CHILDREN'S ASSOCIATION FOR MAXIMUM							
POTENTIAL - PO BOX 27086 - SAN	74-2095766	F01(C)2	272 722	0.			RESTRICTED TO SPECIFIC PROGRAM
ANTONIO, TX 78227	74-2095788	501(0)5	272,732.	0.			PROGRAM
CHRISTUS SANTA ROSA HEALTH CARE							
CORPORATION - 333 N. SANTA ROSA							RESTRICTED TO SPECIFIC
ST SAN ANTONIO, TX 78207	74-1109665	501(C)3	640,666.	0.			PROGRAM
CHILDREN'S SHELTER, THE							
2939 W WOODLAWN	<b>EA 1100CCO</b>	501 ( 2) 2	1 606 504		ACTUAL COST OF	ZOO TICKET	RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78228	74-1109660	501(C)3	1,626,784.	5,600.	TICKET	ADMISSION	PROGRAM
CHILDSAFE							
3730 IH 10 E							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78220	74-2633697	501(C)3	223,688.	0.			PROGRAM
CHRISTIAN ASSISTANCE MINISTRY							
110 MCCULLOUGH AVE.	<b>EA 104806</b>	501 ( 7) 2	1.55 505	<u>^</u>			RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78215	74-1947967	501(C)3	166,596.	0.			PROGRAM
CHRYSALIS MINISTRIES, INC.							
509 SAN PEDRO							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78212	74-1914047	501(C)3	209,311.	0.			PROGRAM
			· · ·				
CLARITY CHILD GUIDANCE CENTER							
8535 TOM SLICK							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78229	74-1153067	501(C)3	944,801.	0.			PROGRAM
COMMUNITIES-IN-SCHOOLS OF SAN							
ANTONIO - 1616 E COMMERCE, BLDG 1 -							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78205	74-2393714	F01(C)2	568,989.	0.			PROGRAM

Schedule I (Form 990) COUNTY

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(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
CROSSPOINT, INC.							
301 YUCCA ST.							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78203	74-6058916	501(C)3	16,203.	0.			PROGRAM
ASCENSION DEPAUL SERVICES							
7607 SOMERSET RD.							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78211	74-6106876	501(C)3	279,913.	0.			PROGRAM
DEPELCHIN CHILDREN'S CENTER							
4950 MEMORIAL DR.							RESTRICTED TO SPECIFIC
HOUSTON, TX 77007	76-0318867	501(C)3	147,871.	0.			PROGRAM
			,				
ELLA AUSTIN COMMUNITY CENTER							
1023 N. PINE					ACTUAL COST OF	ZOO TICKET	RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78202	74-1166908	501(C)3	290,863.	1,200.	TICKET	ADMISSION	PROGRAM
ENDEAVORS, INC.							
6363 DE ZAVALA RD.							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78249	23-7223078	501(C)3	206,863.	0.			PROGRAM
ENTLY OFFICE ACCOUNTON OF GAN							
FAMILY SERVICE ASSOCIATION OF SAN					ACTUAL COST OF		RESTRICTED TO SPECIFIC
ANTONIO, INC 702 SAN PEDRO - SAN ANTONIO, TX 78212	74-1117341	501(0)3	2,242,862.	6 949	TICKET	ZOO TICKET ADMISSION	PROGRAM
SAN ANIONIO, IX /0212	/4-111/341	501(0)5	2,242,002.	0,040.	IICKEI	ADMISSION	FROGRAM
FAMILY VIOLENCE PREVENTION							
SERVICES, INC 7911 BROADWAY -							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78209	74-1994151	501(C)3	702,265.	0.			PROGRAM
FOOTHILLS UNITED WAY							
711 PARK AVENUE WEST, SUITE 180							RESTRICTED TO SPECIFIC
DENVER, CO 80205	84-6042598	501(C)3	13,581.	0.			PROGRAM
GRASP (GREATER RANDOLPH AREA SERVICE PROGRAM INC) – 250							RESTRICTED TO SPECIFIC
DONALAN DR CONVERSE, TX 78109	74-2353686	F01 ( G) 2	117,926.	0.			PROGRAM

Schedule I (Form 990) COUNTY

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(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	(e) Amount of non-cash assistance	(f) Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
GIRL SCOUTS OF SOUTHWEST TEXAS							
811 N COKER LOOP							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78216	74-1109759	501(C)3	496,358.	0.			PROGRAM
GOOD SAMARITAN COMMUNITY SERVICES							
1600 SALTILLO							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78207	74-1117340	501(C)3	671,931.	٥.			PROGRAM
GOODWILL INDUSTRIES OF SAN ANTONIO							
406 W COMMERCE					ACTUAL COST OF	ZOO TICKET	RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78207	74-1238444	501(C)3	763,228.	800.	TICKET	ADMISSION	PROGRAM
GUADALUPE COUNTY UNITED WAY PO BOX 805 SEGUIN, TX 78156	74-2738713	501(C)3	44,673.	0.			RESTRICTED TO SPECIFIC PROGRAM
HAVEN FOR HOPE OF BEXAR COUNTY							
1 HAVEN FOR HOPE WAY							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78207	20-8075412	501(C)3	1,187,750.	0.			PROGRAM
HEALY-MURPHY CENTER							
618 LIVE OAK					ACTUAL COST OF	ZOO TICKET	RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78202	74-1667875	501(C)3	395,241.	1,200.	TICKET	ADMISSION	PROGRAM
JBSA FORT SAM HOUSTON YOUTH							
SERVICES - 3060 STANLEY ROAD - SAN							RESTRICTED TO SPECIFIC
ANTONIO, TX 78234		GOV'T	142,413.	٥.			PROGRAM
JBSA LACKLAND AFB BOYS & GIRLS							
CLUB - 2361 SELFRIDGE, BLDG. 8420							RESTRICTED TO SPECIFIC
- LACKLAND, TX 78236		GOV'T	72,094.	0.			PROGRAM
JBSA RANDOLPH AFB YOUTH ACTIVITIES							
502 FSS/FSYYY 415 B ST, E BLDG. 585							RESTRICTED TO SPECIFIC
RANDOLPH AFB, TX 78150		GOV ' T	65,785.	0.			PROGRAM

Part II Continuation of Grants and Other	Assistance to Gov	vernments and Organ	nizations in the Un	ited States (Sch	edule I (Form 990), Pa I	art II.)	1
(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
JEFFERSON OUTREACH FOR OLDER							
PEOPLE - 2201 ST. CLOUD - SAN							RESTRICTED TO SPECIFIC
ANTONIO, TX 78228	74-2345987	501(C)3	25,139.	0.			PROGRAM
JEWISH FAMILY SERVICE OF SAN							
ANTONIO TEXAS, INC 12500 NW							
MILITARY HWY #250 - SAN ANTONIO,							RESTRICTED TO SPECIFIC
, TX 78231	74-1759254	501(C)3	173,731.	0.			PROGRAM
KERR COUNTY UNITED WAY							
PO BOX 290561							RESTRICTED TO SPECIFIC
KERRVILLE, TX 78029	74-1475945	501(C)3	13,410.	0.			PROGRAM
SAN ANTONIO LIFETIME RECOVERY,							
INC 10290 SOUTHTON ROAD - SAN							RESTRICTED TO SPECIFIC
ANTONIO, TX 78223	74-1540097	501(C)3	224,511.	0.			PROGRAM
MADONNA CENTER, INC.							
1906 CASTROVILLE							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78237	74-1143119	501(C)3	184,949.	0.			PROGRAM
MARTINEZ STREET WOMEN'S CENTER							
801 N. OLIVE ST					ACTUAL COST OF	ZOO TICKET	RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78202	74-2934053	501(0)3	58,849.	1,600.		ADMISSION	PROGRAM
SAN ANIONIO, IA 70202	74 2554055	501(0/5	50,045.	1,000.	TICKET	ADMISSION	FROGRAM
MEALS ON WHEELS SAN ANTONIO							
4306 NW LOOP 410							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78229	74-1948646	501(C)3	284,118.	0.			PROGRAM
			, .				
MISSION ROAD MINISTRIES							
8706 MISSION ROAD							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78214	74-2958552	501(C)3	627,422.	0.			PROGRAM
NORTHEAST SENIOR ASSISTANCE (NESA)							
2903 NACOGDOCHES RD.							RESTRICTED TO SPECIFIC
SAN ANTONIO, TX 78217	74-2405293	501(C)3	25,139.	Ο.			PROGRAM

COUNTY Schedule I (Form 990)

(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	<b>(d)</b> Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
PRESA COMMUNITY SERVICE CENTER 3721 S. PRESA STREET SAN ANTONIO, TX 78210	74-1902249	501(C)3	892,938.	0.			RESTRICTED TO SPECIFIC PROGRAM
ALAMO AREA RAPE CRISIS CENTER 4606 CENTERVIEW, SUITE 200 SAN ANTONIO, TX 78228	74-2236387	501(C)3	256,164.	0.			RESTRICTED TO SPECIFIC PROGRAM
RESPITE CARE OF SAN ANTONIO INCORPORATED – PO BOX 12633 – SAN ANTONIO, TX 78212	74-2467770	501(C)3	344,154.	0.			RESTRICTED TO SPECIFIC PROGRAM
RISE RECOVERY PO BOX 15322 SAN ANTONIO, TX 78212	74-2216041	501(C)3	256,342.	0.			RESTRICTED TO SPECIFIC PROGRAM
ROY MASS' YOUTH ALTERNATIVES, INC. 3103 WEST AVE. SAN ANTONIO, TX 78213	74-1914638	501(C)3	382,804.	0.			RESTRICTED TO SPECIFIC PROGRAM
SALVATION ARMY, THE 521 W. ELMIRA ST SAN ANTONIO, TX 78212	75-0800678	501(C)3	587,240.	0.			RESTRICTED TO SPECIFIC PROGRAM
SAN ANTONIO AIDS FOUNDATION 818 EAST GRAYSON STREET SAN ANTONIO, TX 78208	74-2427853	501(C)3	110,934.	0.			RESTRICTED TO SPECIFIC PROGRAM
SAN ANTONIO COUNCIL ON ALCOHOL AND DRUG AWARENESS - 7500 HWY 90, STE 100 - SAN ANTONIO, TX 78227	74-1340188	501(C)3	120,495.	0.			RESTRICTED TO SPECIFIC PROGRAM
SAN ANTONIO FOOD BANK 5200 ENRIQUE M. BARRERA PARKWAY SAN ANTONIO, TX 78227	74-2122979	501(C)3	1,259,142.	0.			RESTRICTED TO SPECIFIC PROGRAM

COUNTY Schedule I (Form 990)

	74-	-1272381	Page 1
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(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
SAN ANTONIO HOUSING AUTHORITY 818 S. FLORES SAN ANTONIO, TX 78204	74-6002070	gov't	157,232.	0.			RESTRICTED TO SPECIFIC
, SAN ANTONIO INDEPENDENT SCHOOL DISTRICT - 141 LAVACA ST - SAN ANTONIO, TX 78210	74-6002167	gov't	50,800.	0.			RESTRICTED TO SPECIFIC PROGRAM
SAN ANTONIO METROPOLITAN MINISTRIES - 1919 NW LOOP 410, STE 100 - SAN ANTONIO, TX 78213	74-2285793	501(C)3	158,597.	0.			RESTRICTED TO SPECIFIC PROGRAM
SAN ANTONIO PUBLIC LIBRARY FOUNDATION - 625 SHOOK AVENUE - SAN ANTONIO, TX 78212	74-2283582	501(C)3	42,180.	0.			RESTRICTED TO SPECIFIC PROGRAM
SAN ANTONIO SPORTS FOUNDATION PO BOX 830386 SAN ANTONIO, TX 78283	74-2471362	501(C)3	52,903.	0.			RESTRICTED TO SPECIFIC PROGRAM
SAN ANTONIO YOUTH CENTER 1215 W POPLAR ST. SAN ANTONIO, TX 78207	74-2333088	501(C)3	79,206.	0.			RESTRICTED TO SPECIFIC PROGRAM
SETON HOME 1115 MISSION ROAD SAN ANTONIO, TX 78210	74-2247996	501(C)3	186,481.	0.			RESTRICTED TO SPECIFIC PROGRAM
SOUTHWEST OUTREACH FOR OLDER PEOPLE (SWOOP) – 517 SW MILITARY DR. – SAN ANTONIO, TX 78221	45-5521039	501(C)3	24,828.	0.			RESTRICTED TO SPECIFIC PROGRAM
ST. PAUL LUTHERAN CHILD DEVELOPMENT CENTER - 2302 S. PRESA ST - SAN ANTONIO, TX 78210	74-2219636	501(C)3	65,630.	0.			RESTRICTED TO SPECIFIC

COUNTY Schedule I (Form 990)

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(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
ST. PETER – ST. JOSEPH CHILDREN'S HOME – 919 MISSION ROAD – SAN ANTONIO, TX 78210	74-1143129	501(C)3	326,803.	0.			RESTRICTED TO SPECIFIC PROGRAM
TEXAS DIAPER BANK 1803 GRANDSTAND DR., STE 150 SAN ANTONIO, TX 78238	74-2886380	501(C)3	56,016.	0.			RESTRICTED TO SPECIFIC PROGRAM
THE ARC OF SAN ANTONIO 13430 WEST AVE. SAN ANTONIO, TX 78218	74-1200110	501(C)3	64,423.	0.			RESTRICTED TO SPECIFIC PROGRAM
THE CENTER FOR HEALTH CARE SERVICES - 6800 PARK TEN BLVD., SUITE 200-S - SAN ANTONIO, TX 78213	74-1590659	GOV ' T	156,901.	0.			RESTRICTED TO SPECIFIC PROGRAM
THRIVEWELL CANCER FOUNDATION 4383 MEDICAL DR., SUITE 4078 SAN ANTONIO, TX 78229	26-0371270	501(C)3	33,847.	0.			RESTRICTED TO SPECIFIC PROGRAM
U.S.O. COUNCIL OF SAN ANTONIO 420 E. COMMERCE ST. SAN ANTONIO, TX 78205	74-1315272	501(C)3	153,147.	0.			RESTRICTED TO SPECIFIC PROGRAM
UNITED WAY FOR GREATER AUSTIN 2000 E MLK JR. BLVD AUSTIN, TX 78702	74-1193439	501(C)3	18,323.	0.			RESTRICTED TO SPECIFIC PROGRAM
UNITED WAY OF CENTRAL GEORGIA, INC PO BOX 1302 - MACRON, GA 31202	58-0639811	501(C)3	12,719.	0.			RESTRICTED TO SPECIFIC PROGRAM
UNITED WAY OF COMAL COUNTY 468 S. SEGUIN AVE. STE 403 NEW BRAUNFELS, TX 78130	74-2640723	501(C)3	167,266.	0.			RESTRICTED TO SPECIFIC PROGRAM

Schedule I (Form 990) COUNTY

74-1272381 Ра	ae 1
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(a) Name and address of organization or government	<b>(b)</b> EIN	(c) IRC section if applicable	(d) Amount of cash grant	<b>(e)</b> Amount of non-cash assistance	<b>(f)</b> Method of valuation (book, FMV, appraisal, other)	(g) Description of non-cash assistance	(h) Purpose of grant or assistance
TED WAY OF GREATER ATLANTA COURTLAND ST., N.E., SUITE 300 ANTA, GA 30303	58-0566194	501(C)3	6,296.	0.			RESTRICTED TO SPECIFIC
TED WAY OF GREATER HOUSTON WAUGH DR. STON, TX 77007	74-1167964		64,499.	0.			RESTRICTED TO SPECIFIC PROGRAM
TED WAY OF METROPOLITAN DALLAS, - 1800 N. LAMAR - DALLAS, TX 02	75-6005352	501(C)3	8,423.	0.			RESTRICTED TO SPECIFIC PROGRAM
TED WAY OF WESTERN NEBRASKA 7 BROADWAY TTSBLUFF, NE 69361	47-0424788	501(C)3	10,242.	0.			RESTRICTED TO SPECIFIC PROGRAM
EES FOR CHILDREN N. MEDINA STREET, SUITE 121 ANTONIO, TX 78207	74-2987232	501(C)3	21,526.	0.			RESTRICTED TO SPECIFIC PROGRAM
NG MEN'S CHRISTIAN ASSOCIATION BREATER SAN ANTONIO - 231 E. PSODY - SAN ANTONIO, TX 78216	74-1109634	501(C)3	1,408,401.	0.			RESTRICTED TO SPECIFIC PROGRAM
NG WOMEN'S CHRISTIAN DCIATION - 503 CASTROVILLE RD. AN ANTONIO, TX 78237	74-1143135	501(C)3	450,416.	0.			RESTRICTED TO SPECIFIC PROGRAM
UNITY INITIATIVES			103,945.	0.			RESTRICTED TO SPECIFIC PROGRAMS
UNITY INITIATIVES			103,945.	0.			

Schedule I (Form 990) (2018)

Part III Grants and Other Assistance to Domestic Individuals. Complete if the organization answered "Yes" on Form 990, Part IV, line 22. Part III can be duplicated if additional space is needed.

(a) Type of grant or assistance	(b) Number of recipients	(c) Amount of cash grant	(d) Amount of non- cash assistance	<b>(e)</b> Method of valuation (book, FMV, appraisal, other)	(f) Description of noncash assistance

**Part IV** Supplemental Information. Provide the information required in Part I, line 2; Part III, column (b); and any other additional information.

FORM 990, SCHEDULE I, PART 1, LINE 2

THE UNITED WAY OF SAN ANTONIO AND BEXAR COUNTY HAS AN ESTABLISHED

ACCOUNTABLILITY REVIEW PROCESS FOR ITS INVESTMENTS THAT INVOLVES THE

ANNUAL ASSESSMENT OF THE ORGANIZATION SOUNDNESS OF THE PARTNER AGENCY

AND THE EFFECTIVENESS OF THE PROGRAM IN WHICH UNITED WAY IS INVESTING.

ORGANIZATIONAL SOUNDNESS IS ASSESSED THROUGH OUR REVIEW PROCESS WHICH

LOOKS AT 21 ELEMENTS IN FOUR AREAS: BOARD GOVERNANCE, FINANCIAL

ACCOUNTABILITY, ADMINISTRATIVE EFFICIENCY AND ABILITY TO GENERATE

# NON-UNITED WAY RESOURCES. PROGRAM EFFECTIVENESS IS ASSESSED BY LOOKING

74-1272381

Page 2

Schedule I (					ITEI UNT Y	D WAY	OF	' SA	N AN	IOT	NIO A	ND	BEXA	R		74-1	272381	Page (
Part IV	Supplei	men	tal Info	ormat	tion	-										, , , ,	1,2001	- Tage /
AT ANO	THER 2	21 ]	ELEMI	ENTS	S IN	I FIV	E K	EY Z	AREA	s:	TARG	ET	POPU	LATI	ON,	COMM	JNITY	
NEEDS,	PROGF	RAM	OUTO	COME	IS,	PROG	RAM	DE	SIGN	, L	OGIC	MO	DELS	AND	IMI	PACT.		
													-		-			
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2018.05070 UNITED WAY OF SAN ANTONIO 3981.AU1

SC	HEDULE J   Compensation Information	C	MB No. 1	545-004	17
(Fo	rm 990) For certain Officers, Directors, Trustees, Key Employees, and Highest		00	40	<u> </u>
•	Compensated Employees		20	ĬŎ	j –
_	tment of the Treasury Complete if the organization answered "Yes" on Form 990, Part IV, line 23.	(	)pen to	Publ	ic
	tment of the Treasury Attach to Form 990. ■ Attach to Form 990. ■ Go to www.irs.gov/Form990 for instructions and the latest information.		Inspe		
Nam		nployer iden	tificatio	on nur	nber
	COUNTY	74-127	238	1	
Pa	rt I Questions Regarding Compensation				
				Yes	No
1a	Check the appropriate box(es) if the organization provided any of the following to or for a person listed on Form 990,	,			
	Part VII, Section A, line 1a. Complete Part III to provide any relevant information regarding these items.				
	First-class or charter travel Housing allowance or residence for personal u	use			
	Travel for companions Payments for business use of personal resider	nce			
	Tax indemnification and gross-up payments Health or social club dues or initiation fees				
	Discretionary spending account Personal services (such as maid, chauffeur, ch	nef)			
b	If any of the boxes on line 1a are checked, did the organization follow a written policy regarding payment or				
	reimbursement or provision of all of the expenses described above? If "No," complete Part III to explain		1b		
2	Did the organization require substantiation prior to reimbursing or allowing expenses incurred by all directors,				
	trustees, and officers, including the CEO/Executive Director, regarding the items checked on line 1a?		2		
3	Indicate which, if any, of the following the filing organization used to establish the compensation of the organization?	S			
	CEO/Executive Director. Check all that apply. Do not check any boxes for methods used by a related organization to	c			
	establish compensation of the CEO/Executive Director, but explain in Part III.				
	X Compensation committee Written employment contract				
	X Independent compensation consultant X Compensation survey or study				
	Form 990 of other organizations	nittee			
4	During the year, did any person listed on Form 990, Part VII, Section A, line 1a, with respect to the filing				
	organization or a related organization:				
а	Receive a severance payment or change-of-control payment?		4a		X
b	Participate in, or receive payment from, a supplemental nonqualified retirement plan?		4b		X
с	Participate in, or receive payment from, an equity-based compensation arrangement?		4c		X
	If "Yes" to any of lines 4a-c, list the persons and provide the applicable amounts for each item in Part III.				
	Only section 501(c)(3), 501(c)(4), and 501(c)(29) organizations must complete lines 5-9.				
5	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
	contingent on the revenues of:				
	The organization?		5a		X
b	Any related organization?		5b		X
	If "Yes" on line 5a or 5b, describe in Part III.				
6	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization pay or accrue any compensation				
	contingent on the net earnings of:				
	The organization?		<u>6a</u>		X
b	Any related organization?		6b		X
	If "Yes" on line 6a or 6b, describe in Part III.				
7	For persons listed on Form 990, Part VII, Section A, line 1a, did the organization provide any nonfixed payments				
	not described on lines 5 and 6? If "Yes," describe in Part III		7		X
8	Were any amounts reported on Form 990, Part VII, paid or accrued pursuant to a contract that was subject to the				
	initial contract exception described in Regulations section 53.4958-4(a)(3)? If "Yes," describe in Part III		8		X
9	If "Yes" on line 8, did the organization also follow the rebuttable presumption procedure described in				
	Regulations section 53.4958-6(c)?		9		l
LHA	For Paperwork Reduction Act Notice, see the Instructions for Form 990.	Schedule	J (Forn	n 990)	2018

832111 10-26-18

Schedule J (Form 990) 2018

Part II Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees. Use duplicate copies if additional space is needed.

For each individual whose compensation must be reported on Schedule J, report compensation from the organization on row (i) and from related organizations, described in the instructions, on row (ii). Do not list any individuals that aren't listed on Form 990, Part VII.

Note: The sum of columns (B)(i)-(iii) for each listed individual must equal the total amount of Form 990, Part VII, Section A, line 1a, applicable column (D) and (E) amounts for that individual.

	(E	Breakdown of	W-2 and/or 1099-MIS	SC compensation	(C) Retirement and other deferred	(D) Nontaxable benefits	(E) Total of columns	<b>(F)</b> Compensation in column (B)
(A) Name and Title	с	(i) Base compensation	(ii) Bonus & incentive compensation	(iii) Other reportable compensation	compensation	Denents	(B)(i)-(D)	reported as deferred on prior Form 990
(1) MR. LYNDON R. HERRIDGE	i)	402,121.	0.	0.	24,750.	17,224.	444,095.	0.
PRES&CEO(JUL-MAR)/VICE CHAIR(APR-JUN		0.	0.	0.	0.	0.	0.	0.
(2) MR. EDWARD H. GUERRA	i)	186,177.	0.	0.	16,776.	22,351.	225,304.	0.
	ii)	0.	0.	0.	0.	0.	0.	0.
(3) GEN EDWARD RICE, JR. USAF(RET) (	i)	240,188.	0.	0.	21,150.	0.	261,338.	0.
SREVP, PCC(JUL-DEC)/ECPCC VC(JAN-JUN)	ii)	0.	0.	0.	0.	0.	0.	0.
(4) MG MARGARET POORE (	i)	201,518.	0.	0.	19,050.	1,000.	221,568.	0.
	ii)	0.	0.	0.	0.	0.	0.	0.
(5) MR. JEFFREY VANCE (	i)	205,299.	0.	0.	19,224.	22,424.	246,947.	0.
EVP, RESOURCE DEVELOPMENT (i	ii)	0.	0.	0.	0.	0.	0.	0.
(6) MS. TONI VAN BUREN (	i)	190,126.	0.	0.	17,103.	10,640.	217,869.	0.
SVP, STRATEGIC INITIATIVES, PCC & WU (	ii)	0.	0.	0.	0.	0.	0.	0.
(7) MR. THOMAS GALVIN (	i)	188,718.	0.	0.	16,884.	29,428.	235,030.	0.
SVP, LEADERSHIP & MAJOR GIFTS	ii)	0.	0.	0.	0.	0.	0.	0.
(8) MS. MARY ELLEN BURNS	i)	154,940.	0.	0.	14,693.	3,843.	173,476.	0.
SVP, GRANT IMPLEMENTATION (i	ii)	0.	0.	0.	0.	0.	0.	0.
(	i)							
(i	ii)							
(	i)							
(i	ii)							
(	i)							
(i	ii)							
(	i)							
(i	ii)							
(	i)							
(i	ii)							
(	i)							
(i	ii)							
	i)							
	ii)							
	i)							
	ii)							

Schedule J (Form 990) 2018

Page 2

74-1272381

UNITED	WAY	OF	SAN	ANTONIO	AND	BEXAR
COUNTY						

Schedule J (Form 990) 2018
Part III Supplemental Information

Provide the information, explanation, or descriptions required for Part I, lines 1a, 1b, 3, 4a, 4b, 4c, 5a, 5b, 6a, 6b, 7, and 8, and for Part II. Also complete this part for any additional information.

Page 3

SCHEDULE O

(Form 990 or 990-EZ)

Department of the Treasury Internal Revenue Service Name of the organization Supplemental Information to Form 990 or 990-EZ

Complete to provide information for responses to specific questions on Form 990 or 990-EZ or to provide any additional information. ► Attach to Form 990 or 990-EZ. ► Go to www.irs.gov/Form990 for the latest information.



FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION:

TO INCREASE THE ORGANIZED CAPACITY OF PEOPLE TO CARE FOR ONE ANOTHER.

UNITED WAY OF SAN ANTONIO AND BEXAR

OUR ROLE IS TO STRATEGICALLY BRING TOGETHER THE TIME, TALENT AND

TREASURE OF THE PEOPLE OF OUR COMMUNITY TO ADDRESS COMPLEX SOCIAL

ISSUES SO WE CAN ALL LIVE UNITED.

COUNTY

FOUNDED IN 1939, UWSA IS NOW THE LARGEST PRIVATE HEALTH AND HUMAN SERVICES ORGANIZATION IN BEXAR COUNTY. A LOCALLY AND NATIONALLY RESPECTED NONPROFIT, UWSA RECENTLY RECEIVED A 4-STAR RATING FOR STRENGTH AND STABILITY FROM CHARITY NAVIGATOR, PLACING US AMONG THE TOP 1% OF ALL CHARITIES RECEIVING THIS CONSECUTIVE RANKING. UWSA HAS ALSO EARNED A 2019 GOLD SEAL OF TRANSPARENCY BY ADDING INFORMATION TO OUR NONPROFIT PROFILE ON GUIDESTAR. NOW, COMMUNITY MEMBERS AS WELL AS 10+ MILLION GUIDESTAR USERS CAN FIND IN-DEPTH INFORMATION ABOUT OUR GOALS, STRATEGIES, AND PROGRESS.

FORM 990, PART I, LINE 1, DESCRIPTION OF ORGANIZATION MISSION - CONTINUED: OUR GOALS FOCUS ON CHILDREN WHO ARE HAPPY, HEALTHY AND READY FOR SCHOOL, STUDENTS WHO GRADUATE FROM HIGH SCHOOL AND BECOME SUCCESSFUL ADULTS, SELF-SUFFICIENT INDIVIDUALS AND FAMILIES, AND MEETING RESIDENTS' URGENT AND IMMEDIATE NEEDS. UWSA IS COMMITTED TO SERVING THE COMMUNITY AT LARGE, INCLUDING THOSE WHO SERVE(D) IN THE MILITARY. AS MILITARY CITY, USA, WE PROVIDE SERVICES TO THE LARGE AND IMPORTANT GROUP OF MILITARY MEMBERS AND VETERANS RESIDING IN BEXAR COUNTY.

DURING FISCAL YEAR-ENDED 6/30/19, OVER 407,650 PEOPLE RECEIVED HELP

LHAFor Paperwork Reduction Act Notice, see the Instructions for Form 990 or 990-EZ.Schedule O (Form 990 or 990-EZ) (2018)83221110-10-18

Schedule O (Form 990 or 990-EZ) (2018)	Page <b>2</b>
Name of the organization UNITED WAY OF SAN ANTONIO AND BEXAR COUNTY	Employer identification number 74-1272381
THROUGH UWSA. WE CREATE, LEVERAGE, MANAGE AND INVEST RESOU	RCES. WE WORK
WITH STRATEGIC PARTNERS SUCH AS BUSINESSES, HUMAN SERVICES	AGENCIES,
FAITH-BASED ORGANIZATIONS, SCHOOLS AND GOVERNMENT INSTITUT	IONS AND,
MOST IMPORTANTLY, RESIDENTS THEMSELVES TO ENSURE OUR STRAT	EGIES AND
COMMUNITY DOLLARS DO AS MUCH GOOD AS POSSIBLE.	

ONE OF THE MANY WAYS WE SUPPORT OUR GOALS IS TO CONDUCT AN ANNUAL

COMMUNITY FUNDRAISING CAMPAIGN. IN 2018, \$46,076,000 WAS RAISED AND

INVESTMENTS WERE MADE IN HIGH-QUALITY, OUTCOMES-DRIVEN PROGRAMS,

DIRECT-SERVICE PROVIDERS, AND PUBLIC-POLICY INITIATIVES. WE ALSO WERE

AWARDED AND MANAGED \$5.3 MILLION IN STATE, FEDERAL AND PRIVATE

FOUNDATION GRANTS THAT ARE ALIGNED WITH OUR GOALS. UWSA CONTINUES TO

WORK TO DEVELOP COMMITTED VOLUNTEERS AND ADVOCATES TO BE THE FORCE THAT

HELPS UWSA ACHIEVE ITS MISSION.

FORM 990, PART III, LINE 1, DESCRIPTION OF ORGANIZATION MISSION: OUR ROLE IS TO STRATEGICALLY BRING TOGETHER THE TIME, TALENT AND TREASURE OF THE PEOPLE OF OUR COMMUNITY TO ADDRESS COMPLEX SOCIAL ISSUES SO WE CAN ALL LIVE UNITED.

FORM 990, PART III, LINE 4A, PROGRAM SERVICE ACCOMPLISHMENTS:

OUR FOUR IMPACT AREAS INCLUDE:

READY CHILDREN: ALL CHILDREN ARE HAPPY, HEALTHY AND READY TO SUCCEED IN

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KINDERGARTEN. IN 2018, MORE THAN 48,000 LIVES WERE IMPACTED THROUGH

PARENTING PROGRAMS; QUALITY EARLY CHILDHOOD EDUCATION PROGRAMS; AND

CHILD PROTECTION, DISABILITY AND HEALTH SERVICES.

832212 10-10-18

Schedule O (Form 990 or 990-EZ) (2018)	Page 2						
Name of the organization UNITED WAY OF SAN ANTONIO AND BEXAR COUNTY	Employer identification number $74 - 1272381$						
READYKIDSA: A COMMUNITY COALITION OF OVER 120 ORGANIZATION	S THAT BUILD						
ON SUCCESSFUL CHILD AND FAMILY PROGRAMS TO PROMOTE HAPPY,	HEALTHY,						
READY CHILDREN 0-8 WITH TOOLS AND RESOURCES TO SUPPORT PARENTS,							
CAREGIVERS, AND EDUCATORS. IN 2017, THIS COALITION ENGAGED	IN A						
STRATEGIC PLANNING PROCESS TO COLLECTIVELY BUILD A SHARED	VISION FOR						
CHILDREN. THIS PROCESS CREATED THE BEXAR COUNTY CHILDREN'S	AGENDA,						
WHICH HAS GUIDED THE EARLY CHILDHOOD INVESTMENT OF UNITED WAY OF SAN							
ANTONIO & BEXAR COUNTY AS WELL AS THE CITY OF SAN ANTONIO.	THE BEXAR						
COUNTY CHILDREN'S AGENDA NOT ONLY IDENTIFIES THE PRIORITY ISSUES AROUND							
CHILD WELL-BEING BUT ALSO INCLUDES A CORRESPONDING SCORECARD WITH THE							
KEY INDICATORS THAT WILL HELP THE COALITION MONITOR ACTUAL	PROGRESS						
TOWARD ITS VISION (WWW.READYKIDSA.COM).							

MATERNAL, INFANT AND EARLY CHILDHOOD HOME VISITING PROGRAM (MIECHV) GRANT: A FEDERALLY-FUNDED TEXAS HOME VISITING PROGRAM FOR AT RISK PREGNANT WOMEN AND FAMILIES WITH CHILDREN 0-5. WITH FOUR LOCAL ORGANIZATIONS AS PARTNERS, RESOURCES AND SKILL BUILDING INTERVENTIONS WERE PROVIDED TO SUPPORT PARENTS TO RAISE HEALTHY CHILDREN WHO ARE READY TO LEARN BY KINDERGARTEN. IN 2018, 333 FAMILIES WERE SERVED THROUGH IN-HOME PARENTING CLASSES AND NURSE HOME VISITING PROGRAMS AND ALL OUTCOME PERFORMANCE TARGETS WERE MET.

2-1-1 CHILDCARE GRANT: THE 2-1-1 TEXAS/UWSA HELP LINE GUIDES FAMILIES TO CHILDCARE PROVIDERS AND RESOURCES, LICENSED CHILDCARE FACILITIES, FAMILY CHILDCARE HOMES AND OUT-OF-SCHOOL TIME CARE. CALL SPECIALISTS ALSO INFORM FAMILIES ON CHILDCARE SUBSIDY PROGRAMS. IN 2018, WE HANDLED 4,102 CALLS.

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Schedule O (Form 990 or 990-EZ) (2018)	Page <b>2</b>
Name of the organization UNITED WAY OF SAN ANTONIO AND BEXAR COUNTY	Employer identification number 74-1272381
SUCCESSFUL STUDENTS: YOUNG PEOPLE ARE ACTIVELY ENGAGED IN	THEIR
COMMUNITIES, PREPARED FOR THE 21ST CENTURY WORKFORCE, AND	HAVE
RESOURCE-RICH ENVIRONMENTS WITH PREPARED AND ENGAGED ADULT	S TO SUPPORT
THEM TO BECOME SUCCESSFUL ADULTS. IN 2018, APPROXIMATELY 1	65,000
STUDENTS WERE SERVED IN A NUMBER OF WAYS INCLUDING YOUTH D	EVELOPMENT,
MENTORING, AND CHARACTER BUILDING PROGRAMS; COUNSELING AND	MENTAL
HEALTH SERVICES; AND PHYSICAL HEALTH AND RECREATION PROGRA	MS.
ADDITIONALLY, 16,686 STUDENTS AND PARENTS IN 4 SCHOOL DIST	RICTS
PARTICIPATED IN A FOCUSED EFFORT TO ENGAGE PARENTS IN THEI	R CHILD'S
EDUCATION.	
PARENT ENGAGEMENT: INCREASES ACTIVE PARTICIPATION, COMMUNI	CATION, AND
COLLABORATION BETWEEN PARENTS, SCHOOLS, AND COMMUNITIES TO	ENSURE
STUDENT ACHIEVEMENT AND SUCCESS. PARENT ENGAGEMENT ACTIVIT	IES INCLUDE
EDUCATING OTHER PARENTS ON THE IMPORTANCE OF SCHOOL ATTEND	ANCE,
DEVELOPING PARENT LEADERSHIP SKILLS THROUGH CONFERENCES AN	D EVENTS, AND

VOLUNTEERING AT SCHOOL. PARENTS ALSO CONDUCT HOME VISITS THROUGHOUT THE

SCHOOL YEAR AND PROVIDE COMMUNITY FEEDBACK TO SCHOOL ADMINISTRATION ON

ISSUE/CONCERNS DISCOVERED DURING HOME VISITS. IN 2018, 571 PARENTS

VOLUNTEERED AT THE 29 CAMPUSES, CONDUCTED 7,269 HOME VISITS, AND LOGGED

79,063 VOLUNTEER HOURS.

STRONG INDIVIDUALS AND FAMILIES: ENSURES ALL INDIVIDUALS AND FAMILIES ARE STABLE, FLOURISH ECONOMICALLY, REACH THEIR FULL POTENTIAL AND MAINTAIN A QUALITY OF LIFE FREE FROM DISCRIMINATION. IN 2018, MORE THAN 91,000 INDIVIDUALS AND FAMILIES (CIVILIAN AND MILITARY) WERE SUPPORTED THROUGH RE-ENTRY PROGRAMS; NEIGHBORHOOD CENTERS; EMPLOYMENT TRAINING PROGRAMS; HEALTH/MENTAL HEALTH, SUBSTANCE ABUSE, AND COUNSELING Schedule O (Form 990 or 990-EZ) (2018) 832212 10-10-18 54

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2018.05070 UNITED WAY OF SAN ANTONIO 3981.AU1

Schedule O (Form 990 or 9	990-EZ) (2018)		Page <b>2</b>
Name of the organization	UNITED WAY OF S COUNTY	AN ANTONIO AND BEXAR	Employer identification number 74-1272381
SERVICES; AND	TRANSPORTATION,	DAY-ACTIVITY CENTERS, AND M	EAL DELIVERY

SERVICES.

VOLUNTEER INCOME TAX ASSISTANCE PROGRAM (VITA): PROVIDING CRITICAL ASSETS FOR FINANCIAL STABILITY, VITA OFFERS FREE INCOME TAX PREPARATION TO INDIVIDUALS AND HOUSEHOLDS WHO EARNED UP TO \$55,000 FOR THE 2018 TAX YEAR. THE PROGRAM IS SAFE ALTERNATIVE TO COSTLY, AND OFTEN PREDATORY, TAX PREPARATION SERVICES. DURING THE REGULAR 2018 VITA SEASON, 19 SITES PREPARED 28,549 RETURNS RESULTING IN \$6.4 MILLION SAVINGS IN TAX PREPARATION FEES. THERE WERE OVER 300 TRAINED AND IRS-CERTIFIED VOLUNTEERS (CONTRIBUTING OVER 18,500 VOLUNTEER HOURS). \$46,571,641 WAS REFUNDED TO LOCAL FILERS AND \$16.5 MILLION IN EARNED INCOME TAX CREDITS (EITC) WENT BACK TO 8,371 TAXPAYERS.

ANNIE E. CASEY FOUNDATION (AECF) GRANT: THE UWSA DUAL GENERATION PARTNERSHIP ASSERTS THAT WHEN CHILDREN ARE SURROUNDED BY STRONG FAMILIES AND HEALTHY COMMUNITIES, THEY CAN OVERCOME CHALLENGES CREATED BY POVERTY AND FULFILL THEIR POTENTIAL. THIS APPROACH IS A COMMUNITY EFFORT TO HELP FAMILIES IN THE EASTSIDE OF SAN ANTONIO SECURE STABLE HOUSING, CHILD CARE, WELL-PAYING JOBS AND EDUCATION, SO THEY CAN ACHIEVE GREATER STABILITY AND SUCCESS. BY EQUIPPING FAMILIES WITH TOOLS AND SKILLS TO THRIVE, THE SAN ANTONIO DUAL GENERATION PARTNERSHIP BRINGS HOPE FOR A BRIGHTER FUTURE FOR FAMILIES AND THE WHOLE COMMUNITY. THE ANNIE E. CASEY FOUNDATION PROVIDED A PLANNING GRANT IN 2012 TO THE INITIATIVE LEAD BY THE UWSA AND CURRENTLY PROVIDES A CO-INVESTMENT OF UP TO \$1M PER YEAR UNTIL 2019.

SIEME	R INSTITU	TE GRANT:	THE	SIEMER	FAMILY	FOU	NDATION	GRAI	NT	FOCU	SES	ON		
832212 10-10	-18							Sc	hedu	ıle O (Fo	rm 990	or 990-	EZ) (2018	3)
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Schedule O (Form 990 or 990-EZ) (2018)	Page <b>2</b>
Name of the organization UNITED WAY OF SAN ANTONIO AND BEXAR	Employer identification number
COUNTY	74-1272381
THE PREVENTION OF HOMELESSNESS AND CHRONIC ABSENTEEISM IN	SCHOOL-AGED
CHILDREN AND SUPPORTS UWSA'S DUAL GENERATION PARTNERSHIP W	ORK. THE
MULTI-YEAR GRANT IS FOR \$100,000 ANNUALLY FOR THREE YEARS.	THE GRANT
FOCUSES ON A TWO-GENERATION APPROACH TO FINANCIALLY STABIL	IZING
FAMILIES.	

HEALTHY OUTCOMES THROUGH PREVENTION AND EARLY SUPPORT (HOPES) III GRANT: UWSA'S HOPES III GRANT FROM THE TEXAS DEPARTMENT OF FAMILY AND PROTECTIVE SERVICES (DFPS), PREVENTION & EARLY INTERVENTION DIVISION (PEI) WAS AWARDED IN APRIL 2017 AND FOCUSES ON INCREASING PROTECTIVE FACTORS IN FAMILIES WITH CHILDREN UNDER THE AGE OF FIVE. THIS IS DONE THROUGH THE PROMOTION OF CHILD WELFARE, EARLY CHILDHOOD EDUCATION AND OTHER FAMILY SERVICES, AND IS ACCOMPLISHED THROUGH COMMUNITY COLLABORATION WITH NINE AGENCIES THAT COLLECTIVELY SERVED 655 FAMILIES; CONNECTED WITH 2,396 FAMILIES THROUGH COMMUNITY EVENTS; AND OFFERED INFORMATION ABOUT DEVELOPMENTAL MILESTONES AND LOCAL AGE APPROPRIATE EVENTS TO 2,309 FAMILIES SUBSCRIBING TO BRIGHT BY TEXT SERVICES.

MILITARY FAMILIES AND VETERANS PILOT PREVENTION PROGRAM (MFVPPP) GRANT:
THROUGH ITS PARTNERSHIP WITH 7 LOCAL AGENCIES, UNITED WAY MANAGES A
STATE GRANT PILOTING A NEW SUPPORT SYSTEM TO IMPROVE THE WELL-BEING OF
TEXAS MILITARY AND VETERAN FAMILIES. THIS FOCUS IS TO REDUCE MILITARY
AND VETERAN FAMILIES' RISK OF CHILD ABUSE AND/OR NEGLECT BY COMBINING
RESOURCES FOR EASY AVAILABILITY AND SUPPORTS CUSTOMIZED TO THE UNIQUE
STRESSORS OF OUR MILITARY COMMUNITY. COLLECTIVELY, IN 2018, 322
FAMILIES WERE SERVED AND 99% OF THE CHILDREN OF FAMILIES IN THIS
PROGRAM REMAINED SAFE.

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Schedule O (Form 990 or 990-EZ) (2018)	Page <b>2</b>						
Name of the organization UNITED WAY OF SAN ANTONIO AND BEXAR COUNTY	Employer identification number $74 - 1272381$						
SAFETY NET: A "SAFETY NET" OF EMERGENCY/DISASTER CARE SERV	ICES TO MEET						
IMMEDIATE, URGENT NEEDS. TO BREAK THE CYCLE OF POVERTY, UW	SA FIGHTS						
AGAINST HUNGER AND HOMELESSNESS AND CHAMPIONS COMPASSION AND							
RESILIENCY. IN 2018, 184,332 LIVES WERE IMPACTED: 94,203 WERE PROVIDED							
EMERGENCY CLOTHING, 43,529 RECEIVED FOOD BAGS OR BOXES, 7,999 WERE							
PROVIDED UTILITY ASSISTANCE, AND 38,601 PEOPLE WERE GIVEN SHELTER,							
CRISIS AND DISASTER SERVICES.							

FORM 990, PART III, LINE 4B, PROGRAM SERVICE ACCOMPLISHMENTS: PROJECT COOL: SINCE 1997, UWSA AND GOVERNMENT/COMMUNITY/CORPORATE PARTNERS PROVIDE HEAT RELIEF TO SENIOR RESIDENTS OVER 60 YEARS OLD, AND RESIDENTS WITH DISABILITIES, THROUGH DONATION AND FREE DISTRIBUTION OF 20-INCH BOX FANS. IN 2018, OUR 2-1-1 HELP LINE HANDLED 2,087 REQUESTS REGARDING FANS.

SMOKE DETECTOR PROGRAM: A SAN ANTONIO FIRE DEPARTMENT SMOKE DETECTOR PROGRAM OFFERING FREE SMOKE DETECTORS, INCLUDING INSTALLATION, TO CITIZENS LIVING IN SINGLE-FAMILY HOMES. TENS OF THOUSANDS HAVE BEEN INSTALLED THROUGHOUT SAN ANTONIO SINCE THE PROGRAM'S INCEPTION. THOSE IN NEED CONTACT THE UNITED WAY 2-1-1 HELP LINE. IN 2018, 411 CALLERS MADE INQUIRIES.

2-1-1 MIDDLE RIO GRANDE AND GOLDEN CRESCENT AREA INFORMATION CENTERS GRANTS: OUR ALAMO AREA INFORMATION CENTER ENSURES REGIONAL EXTENDED AFTER-HOURS COVERAGE (EVENINGS, WEEKENDS, AND HOLIDAYS) FOR TWO AREA INFORMATION CENTERS TO ENSURE ALL RESIDENTS IN TEXAS HAVE ACCESS TO INFORMATION AND REFERRAL SERVICES 24 HOURS A DAY. IN 2018, WE ASSISTED 3,206 CALLERS.

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Schedule O (Form 990 or 9	990-EZ) (2018)							Page <b>2</b>
Name of the organization	UNITED	WAY	OF	SAN	ANTONIO	AND	BEXAR	Employer identification number
	COUNTY							74-1272381

MISSION UNITED: HOME TO JOINT BASE SAN ANTONIO-RANDOLPH, JBSA-FORT SAM HOUSTON, JBSA-LACKLAND AND JBSA-CAMP BULLIS, SAN ANTONIO IS KNOWN AS MILITARY CITY, USA. OUT OF CONCERN FOR HIGHLY STRESSED AND VULNERABLE MILITARY FAMILIES, UWSA CREATED MISSION UNITED IN 2015 TO HELP MILITARY/VETERAN FAMILIES NAVIGATE THE COMPLEX ARRAY OF COMMUNITY AND MILITARY SUPPORT PROGRAMS. IN 2018, MISSION UNITED RECEIVED OVER 6,222 MILITARY CALLS THROUGH OUR 2-1-1 HELP LINE. IN ADDITION, MISSION UNITED CONDUCTED OVER 743 FOLLOW-UP CALLS CONNECTING ACTIVE DUTY SERVICE MEMBERS, RESERVISTS, VETERANS AND THEIR FAMILIES TO VITAL COMMUNITY RESOURCES.

LABOR RELATIONS: UWSA HAS HAD A STAFF LABOR LIAISON TEAM SINCE THE MID-1970S. THESE STAFF MEMBERS EDUCATE AND ENGAGE LABOR LEADERS AND UNIONS AND SHARPEN THE FOCUS FOR SUPPORTING THE UWSA COMMUNITY CAMPAIGN THROUGH WORKSHOPS, TRAINING SESSIONS, EVENTS AND AWARDS. THEY EMPHASIZE THE 2-1-1 HELP LINE FOR HEALTH AND HUMAN SERVICES REFERRALS AND INFORMATION.

EMERGENCY FOOD AND SHELTER PROGRAM (EFSP): THE EMERGENCY FOOD AND SHELTER PROGRAM MANAGES FEDERAL FUNDS AWARDED THROUGH THE U.S. DEPARTMENT OF HOMELAND SECURITY. THIS UNIQUE PUBLIC-PRIVATE PARTNERSHIP BRINGS THE VOLUNTARY AND GOVERNMENT SECTORS TOGETHER TO PROVIDE EMERGENCY FOOD AND SHELTER SERVICES. THE BEXAR COUNTY, TX LOCAL BOARD #788600, ADMINISTERED BY UWSA, LOOKS AT NEEDS AND GAPS IN SERVICES IN THE COMMUNITY, AND FOCUSES THE DOLLARS ACCORDINGLY. IN 2018, THE EFSP BEXAR COUNTY LOCAL BOARD WAS AWARDED FEDERAL FUNDS FOR PHASE 36 IN THE AMOUNT OF \$728,195 (AND \$24,000 IN STATE SET-ASIDE FUNDS). LOCAL BOARD 82212 10-10-18 58 08000415 758098 3981.AUDIT

Schedule O (Form 990 or 9	990-EZ) (2018)							Page 2
Name of the organization	UNITED COUNTY	WAY	OF	SAN	ANTONIO	AND	BEXAR	Employer identification number $74 - 1272381$

#788600 PARTNERED WITH FIFTEEN LOCAL ORGANIZATIONS DURING PHASE 36.

FORM 990, PART III, LINE 4C, PROGRAM SERVICE ACCOMPLISHMENTS:

EMERGING LEADERS COUNCIL (ELC): FOUNDED IN 2014, UWSA'S EMERGING

LEADERS COUNCIL (ELC) ENGAGES, INSPIRES, EDUCATES AND EMPOWERS YOUNG

PROFESSIONALS TO MAKE A DIFFERENCE THROUGH VOLUNTEERISM, ADVOCACY AND

PHILANTHROPY. MEMBERS SUPPORT UWSA BY NETWORKING WITH OTHER YOUNG

LEADERS, WHILE MAKING A DIFFERENCE IN THE COMMUNITY, AND STRENGTHENING

PERSONAL AND PROFESSIONAL CONNECTIONS. IN 2018, OVER 3,600 MEMBERS

LOGGED OVER 3,200 VOLUNTEER HOURS AT OVER 30 COMMUNITY EVENTS. ELC

MEMBERSHIP INCLUDES PROFESSIONAL/EDUCATIONAL PROGRAMS TO LEARN MORE

ABOUT THE PROGRAMS WHERE ELC DONATIONS ARE MAKING AN IMPACT.

THE VOLUNTEER CENTER AT UNITED WAY: BEXAR COUNTY'S LARGEST RESOURCE DEVOTED SOLELY TO THE PROMOTION AND NURTURING OF VOLUNTEERISM AND COMMUNITY SERVICE. THE CENTER MOBILIZES THOUSANDS OF VOLUNTEERS FOR COMMUNITY-WIDE CIVIC EVENTS, AS WELL AS FOR DISASTERS (HURRICANES, FLOODS, FIRES).

VOLUNTEER OF THE YEAR (VOYA) AWARDS: IN 2018, THE VOLUNTEER CENTER HOSTED THE 30TH ANNUAL VOYA AWARDS. OVER 400 PEOPLE ATTENDED AND 67 LOCAL HEROES WERE NOMINATED. FOURTEEN AWARDS SALUTED THE FEATS OF VOLUNTEERS LIVING THROUGHOUT BEXAR COUNTY. ALL NOMINEES RECEIVED RECOGNITION AND A \$1,000 MINI-GRANT WAS PRESENTED TO EACH WINNER TO BENEFIT THEIR CHARITY OF CHOICE.

SHOEBOX PROJECT: VOLUNTEER	SUPPORT FOR UWSA'S 5TH ANNUAL SHOEBOX	
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Schedule O (Form 990 or 990-EZ) (2018)	Page <b>2</b>
Name of the organization UNITED WAY OF SAN ANTONIO AND BEXAR COUNTY	Employer identification number 74-1272381
PROJECT MADE IT POSSIBLE FOR 58 NONPROFIT PARTNERS SERVING	LOCAL
CHILDREN, VETERANS, ELDERLY, HOMELESS AND VULNERABLE POPUL	ATIONS TO
DISTRIBUTE 7,000 PERSONAL-CARE BOXES FILLED WITH TOILETRIE	S SUCH AS
TOOTHPASTE, SOAP AND DEODORANT.	

WRITE START PROJECT: THE 3RD ANNUAL WRITE START PROJECT FILLED THE GAP AND COST OF TEACHERS' SUPPLIES BY PROVIDING SCHOOL SUPPLIES TO TEACHERS IN 111 SAN ANTONIO SCHOOLS IN EIGHT SCHOOL DISTRICTS, IMPACTING OVER 5,000 AREA TEACHERS. THIS PROJECT IS ALIGNED WITH UWSA'S IMPACT COUNCIL WORK TO SUPPORT YOUNG CHILDREN AND SUCCESSFUL STUDENTS.

SAN ANTONIO VOLUNTEER ADMINISTRATORS (SAVA): A PROFESSIONAL

ORGANIZATION FOR VOLUNTEER ADMINISTRATORS WHO HAVE VOLUNTEER MANAGEMENT

RESPONSIBILITIES OR INTERESTS. MEMBERS PARTICIPATE IN BI-MONTHLY

MEETINGS AND LUNCH-AND-LEARNS, TRAINING WORKSHOPS, AND MAKE VALUABLE

CONNECTIONS WITH OTHER VOLUNTEER MANAGEMENT PROFESSIONALS.

BEXAR NECESSITIES: AN "ELECTRONIC BULLETIN BOARD" ALLOWING NONPROFIT
AGENCIES TO POST REQUESTS FOR DIFFICULT-TO-LOCATE RESOURCES AND ACCESS
INFORMATION ABOUT SERVICE AVAILABILITY OR CHANGES. THE PROGRAM NETWORKS
NONPROFITS, UNIVERSITIES, HOSPITALS, PUBLIC SECTOR ORGANIZATIONS AND
THE FAITH BASED COMMUNITY VIA AN EMAIL LIST-SERVE. BEXAR NECESSITIES
COLLABORATES WITH COMMUNITY PARTNERS TO FILL THE NEEDS OF THOSE
INDIVIDUALS WHO ARE SEEKING HELP. IN 2018, THERE WERE APPROXIMATELY
1,925 MEMBERS, 360 OF WHICH WERE ADDED DURING THE YEAR.

 FORM 990, PART VI, SECTION A, LINE 2:

 MR. ERNESTO ANCIRA, JR. (MEMBER-AT-LARGE) AND MS. APRIL ANCIRA (EXEC COMM

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Schedule O (Form 990 or 990-EZ) (2018) Page											
Name of the organization	UNITED	WAY	OF	SAN	ANTONIO	AND	BEXAR	Employer identification number			
-	COUNTY							74-1272381			

MBR-AT-LARGE) HAVE A FAMILIAL RELATIONSHIP.

MR. J. DAN BATES (MBR-AT-LARGE), MR. BRADLEY C. BARRON (EXEC COMM MBR-AT-LARGE), AND MS. MARY ROSE BROWN (EXEC COMM MARKETING CHAIR) HAVE A BUSINESS RELATIONSHIP.

MR. J. DAN BATES (MBR-AT-LARGE), MR. PHILIP J. PFEIFFER (EXEC COMM MBR-AT-LARGE) AND MR. ADAM L. HAMILTON, P.E. (EXEC COMM MBR-AT-LARGE) HAVE A BUSINESS RELATIONSHIP.

MR. DAVID BOHNE (EXEC COMM MBR-AT-LARGE), MR. J. DAN BATES (MBR-AT-LARGE), MR. JAMES D. GOUDGE (MEMBER-AT-LARGE), AND MS. SUZANNE GOUDGE (MEMBER-AT-LARGE) HAVE A BUSINESS RELATIONSHIP.

MR. TOM CUMMINS (EXEC COMM MEMBER-AT-LARGE) AND MS. SHELLEY POTTER (MEMBER-AT-LARGE) HAVE A FAMILIAL RELATIONSHIP

MR. RUBEN M. ESCOBEDO, CPA (MEMBER-AT-LARGE) AND MR. R. RENE ESCOBEDO (EXEC COMM MBR-AT-LARGE) HAVE A FAMILIAL RELATIONSHIP.

MR. PATRICK B. FROST (MEMBER-AT-LARGE) AND MR. TOM C. FROST

(MEMBER-AT-LARGE) HAVE A FAMILIAL RELATIONSHIP.

MR. JAMES D. GOUDGE (MEMBER-AT-LARGE) AND MS. SUZANNE GOUDGE

(MEMBER-AT-LARGE) HAVE A FAMILIAL RELATIONSHIP.

MR. PETER J. HOLT (EXEC COMM MEMBER-AT-LARGE) AND MR. PETER M. HOLT

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(MEMBER-AT-LARGE) HAVE A FAMILIAL RELATIONSHIP.

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Schedule O (Form 990 or 990-EZ) (2018)

Schedule O (Form 990 or 990-EZ) (2018) Page										
Name of the organization	UNITED	WAY	OF	SAN	ANTONIO	AND	BEXAR	Employer identification number		
	COUNTY							74-1272381		

MR. L. LOWRY MAYS (MEMBER-AT-LARGE) AND MS. KATHY MAYS JOHNSON (EXEC COMM MBR-AT-LARGE) HAVE A FAMILIAL RELATIONSHIP.

MR. RED MCCOMBS (MEMBER-AT-LARGE) AND MS. MARSHA M. SHIELDS (EXEC COMM

MBR-AT-LARGE) HAVE A FAMILIAL RELATIONSHIP.

MR. PHILIP J. PFEIFFER (EXEC COMM MBR-AT-LARGE), MS. DONNA TITZMAN (EXEC COMM PERSONNEL CHAIR), MS. LAURA J. VACCARO (EXEC COMM WOMEN UNITED CHAIR), AND MS. HANNAH ZUNKER (EXEC COMM EMERGING LEADERS CHAIR) HAVE A BUSINESS RELATIONSHIP.

MR. BARTELL ZACHRY (MEMBER-AT-LARGE) AND MR. JOHN B. ZACHRY

MEMBER-AT-LARGE) HAVE A FAMILIAL RELATIONSHIP.

FORM 990, PART VI, SECTION B, LINE 11B:

THE FORM 990 IS REVIEWED BY THE AUDIT COMMITTEE WITH MANAGEMENT AND THE CPA THAT PREPARED THE TAX RETURN. UPON APPROVAL OF THE TAX RETURN BY THE AUDIT COMMITTEE, IT IS PRESENTED TO THE BOARD BEFORE BEING FILED.

FORM 990, PART VI, SECTION B, LINE 12C:

THE WRITTEN CONFLICT OF INTEREST POLICY IS CONTAINED WITHIN THE EMPLOYEE

HANDBOOK. ANNUALLY, ALL EMPLOYEES, OFFICERS AND TRUSTEES ARE ASKED TO READ

THE POLICY AND CONFIRM IN WRITING COMPLIANCE WITH THE POLICY.

FORM 990, PART VI, SECTION B, LINE 15:

COMPENSATION SALARY RANGES FOR ALL POSITIONS ARE DETERMINED BY AN OUTSIDE

VOLUNTEER COMMITTEE COMPOSED OF HUMAN RESOURCE PROFESSIONALS FROM A LOCAL

MAJOR CORPORATION. THIS VOLUNTEER COMMITTEE SECURES COMPARABLE SALARY DATA 832212 10-10-18 62 08000415 758098 3981.AUDIT 2018.05070 UNITED WAY OF SAN ANTONIO 3981.AU1

Schedule O (Form 990 or 990-EZ) (2018) Page 2								
	ITED WAY OF SAN ANTONIO AND BEXAR JNTY	Employer identification number $74 - 1272381$						
FROM LOCAL AND NA	TIONAL SOURCES TO ESTABLISH THE GRADE AND	SALARY RANGE FOR						
EACH POSITION WIT	HIN UNITED WAY. THESE GRADE AND SALARY RA	ANGES ARE						
APPROVED ANNUALLY	BY THE PERSONNEL COMMITTEE AND SUBSEQUEN	TLY THE GOVERNING						
BODY OF VOLUNTEER	S. THIS PROCESS WAS LAST PERFORMED IN NOV	VEMBER 2018.						

FORM 990, PART VI, SECTION C, LINE 18:

UWSA'S FORM 990 IS AVAILABLE UPON REQUEST AND ALSO ON GUIDESTAR'S WEBSITE.

FORM 990, PART VI, SECTION C, LINE 19:

THE GOVERNING DOCUMENTS, CONFLICT OF INTEREST POLICY, FINANCIAL STATEMENTS,

AND FORM 990 ARE AVAILABLE UPON REQUEST.

FORM 990, PART VIII, LINE 12, COLUMN A AND PART IX, LINE 25, COLUMN C AND D UWSA PAYS ALL ADMINISTRATIVE AND FUNDRAISING EXPENSES OF THE UNITED WAY OF SAN ANTONIO AND BEXAR COUNTY ENDOWMENT AND LEGACY FUND. THE COMBINED REVENUE OF BOTH ENTITIES IS \$39,633,653 AND TOTAL MANAGEMENT AND FUNDRAISING EXPENSES ARE \$3,807,144, RESULTING IN A CONSOLIDATING OPERATING EXPENSE RATIO OF 9.61%.

FORM 990, PART XI, LINE 9, CHANGES IN NET ASSETS:

OTHER ADJUSTMENTS

-20.

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SCHEDULE R (Form 990)	Related Organizations and Unrelated Partnerships         ► Complete if the organization answered "Yes" on Form 990, Part IV, line 33, 34, 35b, 36, or 37.         ► Attach to Form 990.         ► Go to www.irs.gov/Form990 for instructions and the latest information.										
Internal Revenue Service	ion UNITED WAY OF COUNTY	SAN ANTONIO AND BE		st mormation.			eridentifi 12723				
Part I Identificati	on of Disregarded Entities. Comple	ete if the organization answered "Yes	" on Form 990, Part IV, line 33	3.							
	<b>(a)</b> ress, and EIN (if applicable) disregarded entity	<b>(b)</b> Primary activity	(c) Legal domicile (state c foreign country)	or (d) Total inco	(e) me End-of-year	assets	Direct o	( <b>f)</b> controlling ntity	)		
		_									
		_									
		_									
		_									
	on of Related Tax-Exempt Organization of Related Tax-Exempt Organization of the tax year.	ations. Complete if the organization	answered "Yes" on Form 990	), Part IV, line 34, b	ecause it had one	or more relate	d tax-exe	mpt			
	(a) ne, address, and EIN related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign country)	(d) Exempt Code section	mpt Code Public charity		<b>(f)</b> Direct controlling entity		<b>g)</b> 512(b)(13) rolled ity?		
					501(c)(3))			Yes	No		
ENDOWMENT AND LEG	ANTONIO AND BEXAR COUNTY ACY FUND, 81-2566792,			501 ( 3) ( 2)		UNITED WAY ANTONIO ANI					
700 SOUTH ALAMO,	SAN ANTONIO, TX 78205	SEE PART VII	TEXAS	501(C)(3)	LINE 12A, I	COUNTY		X			
		-									

For Paperwork Reduction Act Notice, see the Instructions for Form 990.

Schedule R (Form 990) 2018

OMB No. 1545-0047

Schedule R (Form 990) 2018 COUNTY

### 74-1272381 Page 2

Part III Identification of Related Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a partnership during the tax year.

	· · · · · · · · · · · · · · · · · · ·										
(a)	(b)	(c)	(d)	(e)	(f)	(g)	(1	h)	(i)	(j)	(k)
Name, address, and EIN of related organization	Primary activity	Legal domicile (state or foreign	Direct controlling entity	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Share of total income	Share of end-of-year assets		ortionate tions?			or Percentage ownership
		country)		sections 512-514)		400010	Yes	No	K-1 (Form 1065)	Yes	10
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Part IV Identification of Related Organizations Taxable as a Corporation or Trust. Complete if the organization answered "Yes" on Form 990, Part IV, line 34, because it had one or more related organizations treated as a corporation or trust during the tax year.

<b>(a)</b> Name, address, and EIN of related organization	<b>(b)</b> Primary activity	(c) Legal domicile (state or foreign	(d) Direct controlling entity	<b>(e)</b> Type of entity (C corp, S corp, or trust)	<b>(f)</b> Share of total income	<b>(g)</b> Share of end-of-year assets	<b>(h)</b> Percentage ownership	contr	i) tion b)(13) rolled ity?
		country)		01 11000		400010		Yes	No
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Schedule R (Form 990) 2018 COUNTY

Part V	Transactions With Related Organizations.	Complete if the organization answered	"Yes" on Form 990, Part IV, line 34, 35b, or 36.
--------	--	---------------------------------------	--

ote: Complete line 1 if any entity is listed in Parts II, III, or IV of this schedule.		Yes	s N
During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?			
a Receipt of (i) interest, (ii) annuities, (iii) royalties, or (iv) rent from a controlled entity	1a		2
<b>b</b> Gift, grant, or capital contribution to related organization(s)			
c Gift, grant, or capital contribution from related organization(s)			
d Loans or loan guarantees to or for related organization(s)			
e Loans or loan guarantees by related organization(s)			
f Dividends from related organization(s)			
g Sale of assets to related organization(s)	1g		
n Purchase of assets from related organization(s)			
Exchange of assets with related organization(s)			
Lease of facilities, equipment, or other assets to related organization(s)			-
Lease of facilities, equipment, or other assets from related organization(s)			
Performance of services or membership or fundraising solicitations for related organization(s)		X	
n Performance of services or membership or fundraising solicitations by related organization(s)			
Sharing of facilities, equipment, mailing lists, or other assets with related organization(s)	1n	X	
Sharing of paid employees with related organization(s)		X	_
Reimbursement paid to related organization(s) for expenses			
Reimbursement paid by related organization(s) for expenses			Ŧ
Other transfer of cash or property to related organization(s)			
Conter transfer of cash or property from related organization(s)			

(a) Name of related organization	<b>(b)</b> Transaction type (a-s)	<b>(c)</b> Amount involved	(d) Method of determining amount involved
(1) SEE PART VII	L	0.	NOT MEASURED
(2) SEE PART VII	N	0.	NOT MEASURED
(3) SEE PART VII	0	0.	NOT MEASURED
<u>(</u> 4)			
<u>(5)</u>			
<u>(6)</u>			Schodula D (Form 000) 2018

Schedule R (Form 990) 2018 COUNTY

#### Part VI Unrelated Organizations Taxable as a Partnership. Complete if the organization answered "Yes" on Form 990, Part IV, line 37.

Provide the following information for each entity taxed as a partnership through which the organization conducted more than five percent of its activities (measured by total assets or gross revenue) that was not a related organization. See instructions regarding exclusion for certain investment partnerships.

(a)	(b)	(c)	(d)	(e)		(f)	(g)	(	ר)	(i)	(j)	(k)
Name, address, and EIN	Primary activity	Legal domicile	Predominant income	(e) Are a partners 501(c) orgs.	all s sec	Share of	Share of		opor- nate	Code V-UBI	General o	Percentage
of entity		(state or foreign	(related, unrelated,	501(c)	)(3)	total	end-of-year	tio alloca	nate tions?	amount in box 20	managin partner?	ownership
		country)	Predominant income (related, unrelated, excluded from tax under sections 512-514)	Yes	No	income			No	Code V-UBI amount in box 20 of Schedule K-1 (Form 1065)	Yes No	5
			· · · · ·									
	-											

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Γ	Part VII	Supplemental	Information.
		(Form 990) 2018	COUNT

Provide additional information for responses to questions on Schedule R. See instructions.

### FORM 990, SCHEDULE R, PART II, COLUMN(B):

COUNTY

TO MAINTAIN AN ENDOWMENT FUND TO BE USED FOR THE BENEFIT OF AND IN

FURTHERANCE OF THE PURPOSES OF THE UNITED WAY OF SAN ANTONIO AND BEXAR

COUNTY.

FORM 990, SCHEDULE R, PART V, LINE 2 COLUMN(A), LINE 1, 2 AND 3:

UNITED WAY OF SAN ANTONIO AND BEXAR COUNTY ENDOWMENT AND LEGACY FUND

Schedule R (Form 990) 2018

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